MRLN 10-Q 3/31/2009

Section 1: 10-Q (FORM 10-Q)

UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended March 31, 2009

Commission file number 000-50448

MARLIN BUSINESS SERVICES CORP.

(Exact name of registrant as specified in its charter)

Pennsylvania (State of incorporation)

38-3686388 (I.R.S. Employer Identification Number)

300 Fellowship Road, Mount Laurel, NJ 08054 (Address of principal executive offices) (Zip code)

(888) 479-9111

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes \square No \square

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that registrant was required to submit and post such files.)

| shorter period that registrant was | required to submit and post such fi | les.) | |
|---|---------------------------------------|--|---------------------------------|
| | Ye | s 🗆 No 🗖 | |
| • | - | ler, an accelerated filer, a non-accelerated "smaller reporting company" in Rule 12b- | |
| Large accelerated filer □ | Accelerated filer ☑ (I | Non-accelerated filer □ Do not check if a smaller reporting compar | Smaller reporting company □ ny) |
| Indicate by check mark whether the Yes ☐ No ☑ | ne registrant is a shell company (as | defined in Rule 12b-2 of the Securities Exc | change Act of 1934). |
| At April 29, 2009, 12,615,190 shar | res of Registrant's common stock, \$. | 01 par value, were outstanding. | |
| _ | _ | _ | |

MARLIN BUSINESS SERVICES CORP. AND SUBSIDIARIES

Quarterly Report on Form 10-Q for the Quarter Ended March 31, 2009

TABLE OF CONTENTS

| | Page No. |
|---|----------|
| Part I – Financial Information | 2-41 |
| Item 1 Financial Statements (Unaudited) | 2-20 |
| Consolidated Balance Sheets at March 31, 2009 and December 31, 2008 | 2 |
| Consolidated Statements of Operations for the three-month periods ended March 31, 2009 and 2008 | 3 |
| Consolidated Statements of Stockholders' Equity at March 31, 2009 and December 31, 2008 | 4 |
| Consolidated Statements of Cash Flows for the three-month periods ended March 31, 2009 and 2008 | 5 |
| Notes to Consolidated Financial Statements | 6-20 |
| Item 2 Management's Discussion and Analysis of Financial Condition and Results of Operations | 21-41 |
| Item 3 Quantitative and Qualitative Disclosure about Market Risk | 41 |
| Item 4 Controls and Procedures | 41 |
| Part II – Other Information | 42-43 |
| Item 1 Legal Proceedings | 42 |
| Item 1A Risk Factors | 42 |
| Item 2 Unregistered Sales of Equity Securities and Use of Proceeds | 42 |
| Item 3 Defaults upon Senior Securities | 42 |
| Item 4 Submission of Matters to a Vote of Security Holders | 42 |
| Item 5 Other Information | 42 |
| Item 6 Exhibits | 43 |
| Signatures | 44 |
| RULE 13a-14(a) CERTIFICATION OF CHIEF EXECUTIVE OFFICER | |
| RULE 13a-14(a) CERTIFICATION OF CHIEF FINANCIAL OFFICER | |
| RULE 13a-14(a) CERTIFICATION OF CHIEF EXECUTIVE OFFICER AND CHIEF FINANCIAL OFFICER | |

PART I. Financial Information

Item 1. Financial Statements

MARLIN BUSINESS SERVICES CORP. AND SUBSIDIARIES Consolidated Balance Sheets (Unaudited)

| | M | Iarch 31, 2009 | Dec | ember 31, 2008 |
|--|------|-------------------|----------------|-------------------|
| | (Dol | lars in thousands | , except per-s | hare data) |
| ASSETS | | | | |
| Cash and due from banks | \$ | 1,704 | \$ | 1,604 |
| Interest-earning deposits with banks | | 48,762 | | 38,666 |
| Total cash and cash equivalents | | 50,466 | | 40,270 |
| Restricted interest-earning deposits with banks | | 71,382 | | 66,212 |
| Net investment in leases and loans | | 622,319 | | 670,494 |
| Property and equipment, net | | 2,927 | | 2,961 |
| Property tax receivables | | 7,493 | | 3,120 |
| Other assets | | 10,437 | | 12,759 |
| Total assets | \$ | 765,024 | \$ | 795,816 |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | | | |
| Short-term borrowings | \$ | 116,314 | \$ | 101,923 |
| Long-term borrowings | | 383,538 | | 441,385 |
| Deposits | | 74,853 | | 63,385 |
| Other liabilities: | | | | |
| Fair value of cash flow hedge derivatives | | 11,716 | | 11,528 |
| Sales and property taxes payable | | 10,430 | | 6,540 |
| Accounts payable and accrued expenses | | 7,750 | | 7,926 |
| Net deferred income tax liability | | 13,936 | | 15,673 |
| Total liabilities | | 618,537 | | 648,360 |
| Commitments and contingencies (Note 6) | | | | |
| Stockholders' equity: | | | | |
| Common Stock, \$0.01 par value; 75,000,000 shares authorized; 12,615,840 and 12,246,405 shares | | | | |
| issued and outstanding, respectively | | 126 | | 122 |
| Preferred Stock, \$0.01 par value; 5,000,000 shares authorized; none issued | | _ | | _ |
| Additional paid-in capital | | 83,566 | | 83,671 |
| Stock subscription receivable | | (5) | | (5) |
| Accumulated other comprehensive income | | 178 | | 167 |
| Retained earnings | | 62,622 | | 63,501 |
| Total stockholders' equity | | 146,487 | | 147,456 |
| Total liabilities and stockholders' equity | \$ | 765,024 | \$ | 795,816 |

MARLIN BUSINESS SERVICES CORP. AND SUBSIDIARIES Consolidated Statements of Operations (Unaudited)

| | Three Months I | Ended March 31, |
|---|-----------------|-----------------|
| | 2009 | 2008 |
| | (Dollars in the | ousands, except |
| | • | re data) |
| Interest income | \$ 19,072 | \$ 22,953 |
| Fee income | 5,034 | 5,235 |
| Interest and fee income | 24,106 | 28,188 |
| Interest expense | 7,832 | 10,247 |
| Net interest and fee income | 16,274 | 17,941 |
| Provision for credit losses | 8,748 | 7,006 |
| Net interest and fee income after provision for credit losses | 7,526 | 10,935 |
| Other income: | | |
| Insurance income | 1,543 | 1,562 |
| Loss on derivatives and hedging activities | (1,307) | _ |
| Other income | 407 | 558 |
| Other income | 643 | 2,120 |
| Other expense: | | |
| Salaries and benefits | 5,885 | 5,870 |
| General and administrative | 3,399 | 4,303 |
| Financing related costs | 255 | 366 |
| Other expense | 9,539 | 10,539 |
| Income (loss) before income taxes | (1,370) | 2,516 |
| Income tax (benefit) expense | (491) | 1,157 |
| Net income (loss) | \$ (879) | \$ 1,359 |
| Basic earnings (loss) per share | \$ (0.08) | \$ 0.11 |
| Diluted earnings (loss) per share | \$ (0.08) | \$ 0.11 |
| Diaco carmings (1055) per snare | ψ (0.08) | ψ 0.11 |
| Weighted average shares used in computing basic earnings (loss) per share | 11,677,264 | 12,191,991 |
| Weighted average shares used in computing diluted earnings (loss) per share | 11,677,264 | 12,267,071 |

${\bf MARLIN\ BUSINESS\ SERVICES\ CORP.}$

AND SUBSIDIARIES

Consolidated Statements of Stockholders' Equity (Unaudited)

| | Common Shares | ock iount | F | lditional Paid-In Capital | Sub Re- | Stock scription ceivable Dollars in tl | Comj Inco | ulated Other orehensive me (Loss) | Retained Earnings | Total ekholders' Equity |
|--|------------------|--------------|----|---------------------------------|------------|---|--------------|---|----------------------|-------------------------------|
| Balance, December 31, 2007 | 12,201,304 | \$ 122 | \$ | 84,429 | \$ | (7) | s \$ | (3,130) | \$ 68,731 | \$ 150,145 |
| Issuance of common stock | 36,360 | _ | Ċ | 148 | | _ | ' | _ | · | 148 |
| Repurchase of common | | | | | | | | | | |
| stock | (333,759) | (3) | | (2,380) | | _ | | _ | _ | (2,383) |
| Exercise of stock options | 46,616 | _ | | 145 | | _ | | _ | _ | 145 |
| Tax benefit on stock options exercised | | | | 102 | | | | | | 102 |
| Stock option compensation | _ | _ | | 102 | | _ | | _ | _ | 102 |
| recognized | _ | _ | | 304 | | _ | | _ | _ | 304 |
| Payment of receivables | _ | _ | | _ | | 2 | | _ | _ | 2 |
| Restricted stock grant | 295,884 | 3 | | (3) | | _ | | <u> </u> | <u> </u> | _ |
| Restricted stock | , | | | ` ` ` | | | | | | |
| compensation recognized | _ | _ | | 926 | | _ | | _ | _ | 926 |
| Net change related to cash flow hedge derivatives, | | | | | | | | | | |
| net of tax | _ | _ | | _ | | | | 3,297 | | 3,297 |
| Net income (loss) | | | | | | | | | (5,230) | (5,230) |
| Balance, December 31, 2008 | 12,246,405 | \$ 122 | \$ | 83,671 | \$ | (5) | \$ | 167 | \$ 63,501 | \$ 147,456 |
| Issuance of common stock | _ | _ | | _ | | _ | | _ | _ | _ |
| Repurchase of common | | | | (0.50) | | | | | | (2=0) |
| stock | (94,776) | (1) | | (369) | | _ | | _ | _ | (370) |
| Stock option compensation | | | | | | | | | | <i></i> 7 |
| recognized | 464 211 | _ | | 57 | | _ | | _ | _ | 57 |
| Restricted stock grant Restricted stock | 464,211 | 5 | | (5) | | _ | | | | _ |
| compensation recognized | _ | _ | | 212 | | _ | | _ | _ | 212 |
| Net change related to cash | | | | 212 | | | | | | 212 |
| flow hedge derivatives, | | | | | | | | | | |
| net of tax | _ | _ | | _ | | _ | | 11 | _ | 11 |
| Net income (loss) | _ | _ | | _ | | _ | | _ | (879) | (879) |
| Balance, March 31, 2009 | 12,615,840 | \$ 126 | \$ | 83,566 | \$ | (5) | \$ | 178 | \$ 62,622 | \$ 146,487 |

MARLIN BUSINESS SERVICES CORP. AND SUBSIDIARIES

Consolidated Statements of Cash Flows (Unaudited)

| | Three Months I | Ended March 31, |
|---|------------------|-----------------|
| | 2009 | 2008 |
| | (In tho | usands) |
| Cash flows from operating activities: | ф (0 = 0) | 4 250 |
| Net income (loss) | \$ (879) | \$ 1,359 |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: | 60.6 | 7.0 |
| Depreciation and amortization | 606 | 760 |
| Stock-based compensation | 402 | 281 |
| Excess tax benefits from stock-based payment arrangements | | (75 |
| Amortization of deferred net (gain) loss on cash flow hedge derivatives | 19 | (70 |
| Decrease in fair value of cash flow hedge derivatives | 188 | 7.004 |
| Provision for credit losses | 8,748 | 7,006 |
| Net deferred income taxes | (1,878) | 685 |
| Amortization of deferred initial direct costs and fees | 3,541 | 4,337 |
| Deferred initial direct costs and fees | (1,165) | (3,170 |
| Loss on equipment disposed | 333 | 173 |
| Effect of changes in other operating items: | (2.0(6) | (0.47) |
| Other assets Other liabilities | (2,066) | (8,474 |
| · · · · · · · · · · · · · · · · · · · | 3,664 | 4,602 |
| Net cash provided by operating activities | 11,513 | 7,414 |
| Cash flows from investing activities: | | |
| Purchases of equipment for direct financing lease contracts and funds used to originate loans | (36,280) | (75,120 |
| Principal collections on leases and loans | 72,423 | 78,497 |
| Security deposits collected, net of returns | (746) | (706 |
| Proceeds from the sale of equipment | 1,322 | 1,387 |
| Acquisitions of property and equipment | (178) | (426 |
| Change in restricted interest-earning deposits with banks | (5,170) | 76,177 |
| Net cash provided by investing activities | 31,371 | 79,809 |
| Cash flows from financing activities: | | |
| Issuances of common stock | _ | 2 |
| Repurchases of common stock | (370) | (984 |
| Exercise of stock options | | 80 |
| Excess tax benefits from stock-based payment arrangements | _ | 75 |
| Debt issuance costs | (330) | (38 |
| Term securitization repayments | (57,847) | (110,690 |
| Secured bank facility advances | 4,192 | 18,601 |
| Secured bank facility repayments | (19,306) | (740 |
| Warehouse advances | 37,938 | _ |
| Warehouse repayments | (8,433) | _ |
| Increase in deposits | 11,468 | _ |
| Net cash used by financing activities | (32,688) | (93,694 |
| Net increase (decrease) in total cash and cash equivalents | 10,196 | (6,471 |
| Total cash and cash equivalents, beginning of period | 40,270 | 38,708 |
| | | |
| Total cash and cash equivalents, end of period | \$ 50,466 | \$ 32,237 |
| Supplemental disclosures of cash flow information: | | |
| Cash paid for interest on deposits and borrowings | \$ 7,195 | \$ 10,098 |
| Cash paid for income taxes | 13 | 1,805 |

MARLIN BUSINESS SERVICES CORP. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1 — Organization

Description

Through its principal operating subsidiary, Marlin Leasing Corporation, Marlin Business Services Corp. provides equipment leasing and working capital solutions nationwide, primarily to small businesses in a segment of the equipment leasing market commonly referred to as the "small-ticket" segment. The Company finances over 90 categories of commercial equipment important to its end user customers including copiers, telephone systems, computers and certain commercial and industrial equipment. Marlin Leasing Corporation is managed as a single business segment. Effective March 12, 2008, the Company also opened Marlin Business Bank ("MBB"), a commercial bank chartered by the State of Utah and a member of the Federal Reserve System. MBB currently provides diversification of the Company's funding sources through the issuance of brokered certificates of deposit.

References to the "Company", "we", "us", and "our" herein refer to Marlin Business Services Corp. and its wholly-owned subsidiaries, unless the context otherwise requires.

NOTE 2 — Basis of Financial Statement Presentation and Critical Accounting Policies

In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all adjustments (consisting only of normal recurring items) necessary to present fairly the Company's financial position at March 31, 2009 and the results of operations for the three-month periods ended March 31, 2009 and 2008, and cash flows for the three-month periods ended March 31, 2009 and 2008. These unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and note disclosures included in the Company's Form 10-K filed with the Securities and Exchange Commission on March 13, 2009. The consolidated results of operations for the three-month periods ended March 31, 2009 and 2008 are not necessarily indicative of the results for the respective full years. All intercompany accounts and transactions have been eliminated in consolidation. Certain prior period amounts have been reclassified to conform to the current presentation, including changes pursuant to the requirements of the Securities and Exchange Commission's Regulation S-X, Article 9, applicable to bank holding companies.

Use of estimates. The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Estimates are used when accounting for income recognition, the residual values of leased equipment, the allowance for credit losses, deferred initial direct costs and fees, late fee receivables, performance assumptions for stock-based compensation awards, the probability of forecasted transactions, the fair value of financial instruments and income taxes. Actual results could differ from those estimates.

Income recognition. Interest income is recognized under the effective interest method. The effective interest method of income recognition applies a constant rate of interest equal to the internal rate of return on the lease. When a lease or loan is 90 days or more delinquent, the contract is classified as non-accrual and we do not recognize interest income on that contract until it is less than 90 days delinquent.

Fee income. Fee income consists of fees for delinquent lease and loan payments, cash collected on early termination of leases and net residual income. Net residual income includes income from lease renewals and gains and losses on the realization of residual values of leased equipment disposed at the end of term.

At the end of the original lease term, lessees may choose to purchase the equipment, renew the lease or return the equipment to the Company. The Company receives income from lease renewals when the lessee elects to retain the equipment longer than the original term of the lease. This income, net of appropriate periodic reductions in the estimated residual values of the related equipment, is included in fee income as net residual income.

When the lessee elects to return the equipment at lease termination, the equipment is transferred to other assets at the lower of its basis or fair market value. The Company generally sells returned equipment to an independent third party, rather than leasing the equipment a second time. The Company does not maintain equipment in other assets for longer than 120 days. Any loss recognized on transferring

the equipment to other assets, and any gain or loss realized on the sale or disposal of equipment to the lessee or to others is included in fee income as net residual income.

Fee income from delinquent lease payments is recognized on an accrual basis based on anticipated collection rates. Other fees are recognized when received. Management performs periodic reviews of the estimated residual values and any impairment, if other than temporary, is recognized in the current period.

Insurance income. Insurance income is recognized on an accrual basis as earned over the term of the lease. Payments that are 120 days or more past due are charged against income. Ceding commissions, losses and loss adjustment expenses are recorded in the period incurred and netted against insurance income.

Other income. Other income includes various administrative transaction fees, fees received from lease syndications and gains on sales of leases.

Initial direct costs and fees. We defer initial direct costs incurred and fees received to originate our leases and loans in accordance with Statement of Financial Accounting Standards ("SFAS") No. 91, Accounting for Nonrefundable Fees and Costs Associated with Originating or Acquiring Loans and Initial Direct Costs of Leases. The initial direct costs and fees we defer are part of the net investment in leases and loans, and are amortized to interest income using the effective interest method. We defer third party commission costs as well as certain internal costs directly related to the origination activity. Costs subject to deferral include evaluating the prospective customer's financial condition, evaluating and recording guarantees and other security arrangements, negotiating terms, preparing and processing documents and closing the transaction. The fees we defer are documentation fees collected at inception. The realization of the deferred initial direct costs, net of fees deferred, is predicated on the net future cash flows generated by our lease and loan portfolios.

Lease residual values. A direct financing lease is recorded at the aggregate future minimum lease payments receivable plus the estimated residual value of the leased equipment, less unearned lease income. Residual values reflect the estimated amounts to be received at lease termination from lease extensions, sales or other dispositions of leased equipment. Estimates are based on industry data and management's experience. Management performs periodic reviews of the estimated residual values recorded and any impairment, if other than temporary, is recognized in the current period.

Allowance for credit losses. In accordance with SFAS No. 5, Accounting for Contingencies, we maintain an allowance for credit losses at an amount sufficient to absorb losses inherent in our existing lease and loan portfolios as of the reporting dates based on our projection of probable net credit losses. We evaluate our portfolios on a pooled basis, due to their composition of small balance, homogenous accounts with similar general credit risk characteristics, diversified among a large cross section of variables including industry, geography, equipment type, obligor and vendor. To project probable net credit losses, we perform a migration analysis of delinquent and current accounts based on historic loss experience. A migration analysis is a technique used to estimate the likelihood that an account will progress through the various delinquency stages and ultimately charge off. In addition to the migration analysis, we also consider other factors including recent trends in delinquencies and charge-offs; accounts filing for bankruptcy; account modifications; recovered amounts; forecasting uncertainties; the composition of our lease and loan portfolios; economic conditions; and seasonality. The various factors used in the analysis are reviewed on a periodic basis. We then establish an allowance for credit losses for the projected probable net credit losses based on this analysis. A provision is charged against earnings to maintain the allowance for credit losses at the appropriate level. Our policy is to charge-off against the allowance the estimated unrecoverable portion of accounts once they reach 121 days delinquent.

Our projections of probable net credit losses are inherently uncertain, and as a result we cannot predict with certainty the amount of such losses. Changes in economic conditions, the risk characteristics and composition of the portfolio, bankruptcy laws, and other factors could impact our actual and projected net credit losses and the related allowance for credit losses. To the degree we add new leases and loans to our portfolios, or to the degree credit quality is worse than expected, we record expense to increase the allowance for credit losses for the estimated net losses inherent in our portfolios. Actual losses may vary from current estimates.

Securitizations. Since inception, the Company has completed nine term note securitizations of which six have been repaid. In connection with each transaction, the Company has established a bankruptcy remote special-purpose subsidiary and issued term debt to institutional investors. Under SFAS No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities, a replacement of Financial Accounting Standards Board ("FASB") Statement No. 125, the Company's securitizations do not qualify for sales accounting treatment due to certain call provisions that the Company maintains as well as the fact that the special purpose entities used in connection with the securitizations also hold the residual assets. Accordingly, assets and related debt of the

special purpose entities are included in the accompanying Consolidated Balance Sheets. The Company's leases and restricted interest-earning deposits with banks are assigned as collateral for these borrowings and there is no further recourse to the general credit of the Company. Collateral in excess of these borrowings represents the Company's maximum loss exposure.

Derivatives. SFAS No. 133, as amended, Accounting for Derivative Instruments and Hedging Activities, requires recognition of all derivatives at fair value as either assets or liabilities in the Consolidated Balance Sheets. The accounting for subsequent changes in the fair value of these derivatives depends on whether each has been designated and qualifies for hedge accounting treatment pursuant to the accounting standard.

Prior to July 1, 2008, the Company entered into derivative contracts which were accounted for as cash flow hedges under hedge accounting as prescribed by SFAS No. 133. Under hedge accounting, the effective portion of the gain or loss on a derivative designated as a cash flow hedge was reported net of tax effects in accumulated other comprehensive income on the Consolidated Balance Sheets, until the pricing of the related term securitization. The derivative gain or loss recognized in accumulated other comprehensive income is then reclassified into earnings as an adjustment to interest expense over the terms of the related borrowings.

While the Company may continue to use derivative financial instruments to reduce exposure to changing interest rates, effective July 1, 2008, the Company discontinued the use of hedge accounting. By discontinuing hedge accounting effective July 1, 2008, any subsequent changes in the fair value of derivative instruments, including those that had previously been accounted for under hedge accounting, is recognized immediately in loss on derivatives and hedging activities. This change creates volatility in our results of operations, as the market value of our derivative financial instruments changes over time, and this volatility may adversely impact our results of operations and financial condition.

For the forecasted transactions that are probable of occurring, the derivative gain or loss in accumulated other comprehensive income as of June 30, 2008 will be reclassified into earnings as an adjustment to interest expense over the terms of the related forecasted borrowings, consistent with hedge accounting treatment. In the event that the related forecasted borrowing is no longer probable of occurring, the related gain or loss in accumulated other comprehensive income is recognized in earnings immediately.

The Company has adopted SFAS No. 157, Fair Value Measurements, which establishes a framework for measuring fair value under generally accepted accounting principles ("GAAP") and enhances disclosures about fair value measurements. As defined in SFAS No. 157, fair value is the price that would be received to sell an asset or paid to transfer a liability in a orderly transaction between market participants in the principal or most advantageous market for the asset or liability at the measurement date (exit price). Because the Company's derivatives are not listed on an exchange, the Company values these instruments using a valuation model with pricing inputs that are observable in the market or that can be derived principally from or corroborated by observable market data.

Common stock and equity. On November 2, 2007, the Board of Directors approved a stock repurchase plan. Under the stock repurchase plan, the Company is authorized to repurchase common stock on the open market. The par value of the shares repurchased is charged to common stock with the excess of the purchase price over par charged against any available additional paid-in capital.

Stock-based compensation. SFAS No. 123(R), *Share-Based Payments*, establishes fair value as the measurement objective in accounting for share-based payment arrangements and requires all entities to apply a fair-value-based measurement method in accounting for share-based payment transactions with employees and non-employees, except for equity instruments held by employee share ownership plans.

Income taxes. The Company accounts for income taxes under the provisions of SFAS No. 109, Accounting for Income Taxes. SFAS No. 109 requires the use of the asset and liability method under which deferred taxes are determined based on the estimated future tax effects of differences between the financial statement and tax bases of assets and liabilities, given the provisions of the enacted tax laws. In assessing the realizability of deferred tax assets, management considers whether it is more likely than not that some portion of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible. Management considers the scheduled reversal of deferred tax liabilities and projected future taxable income in making this assessment. Based upon the level of historical taxable income and projections for future taxable income over the periods which the deferred tax assets are deductible, management believes it is more likely than not the Company will realize the benefits of these deductible differences.

Significant management judgment is required in determining the provision for income taxes, deferred tax assets and liabilities and any necessary valuation allowance recorded against net deferred tax assets. The process involves summarizing temporary differences resulting from the different treatment of items, for example, leases for tax and accounting purposes. These differences result in deferred

tax assets and liabilities, which are included within the Consolidated Balance Sheets. Our management must then assess the likelihood that deferred tax assets will be recovered from future taxable income or tax carry-back availability and, to the extent our management believes recovery is not likely, a valuation allowance must be established. To the extent that we establish a valuation allowance in a period, an expense must be recorded within the tax provision in the Consolidated Statements of Operations.

At March 31, 2009, there have been no material changes to the liability for uncertain tax positions and there are no significant unrecognized tax benefits. The periods subject to examination for the Company's federal return include the 1997 tax year to the present. The Company files state income tax returns in various states which may have different statutes of limitations. Generally, state income tax returns for years 2003 through 2008 are subject to examination.

The Company records penalties and accrued interest related to uncertain tax positions in income tax expense. Such adjustments have historically been minimal and immaterial to our financial results.

Earnings (loss) per share. The Company follows SFAS No. 128, Earnings Per Share, as clarified by the requirements of FASB Staff Position No. Emerging Issues Task Force 03-6-1, Determining Whether Instruments Granted in Share-Based Payment Transactions Are Participating Securities ("FSP EITF 03-6-1"). FSP EITF 03-6-1 concluded that unvested share-based payment awards that contain nonforfeitable rights to dividends or dividend equivalents (whether paid or unpaid) are participating securities and shall be included in the computation of earnings per share using the two-class method. FSP EITF 03-6-1 was effective for fiscal years beginning after December 15, 2008 on a retrospective basis, including interim periods within those years.

Basic earnings per share is computed by dividing net income (loss) available to common stockholders by the weighted average number of common shares outstanding for the period using the two-class method as required by FSP EITF 03-6-1, which includes our unvested restricted stock awards as participating securities. Diluted earnings per share is computed based on the weighted average number of common shares outstanding for the period using the two-class method, which includes our unvested restricted stock awards as participating securities, and the dilutive impact of the exercise or conversion of common stock equivalents, such as stock options, into shares of Common Stock as if those securities were exercised or converted.

In this report for the quarterly period ended March 31, 2009, the Company has retrospectively adjusted its earnings per share data to conform with the provisions of FSP EITF 03-6-1. The adoption of FSP EITF 06-3-1 resulted in an increase of approximately 1% in the weighted average number of shares used in computing basic and diluted EPS for the three-month period ended March 31, 2008. There was no impact on the number of shares used in computing basic and diluted earnings (loss) per share for the three-month period ended March 31, 2009, as the Company was in a net loss position.

NOTE 3 — Net Investment in Leases and Loans

Net investment in leases and loans consists of the following:

| | March 31, 2009 | December 31, 2008 |
|--|-------------------|----------------------|
| | (Dollars i | n thousands) |
| Minimum lease payments receivable | \$ 696,874 | \$ 752,802 |
| Estimated residual value of equipment | 50,522 | 51,197 |
| Unearned lease income, net of initial direct costs and fees deferred | (108,418) | (118,390) |
| Security deposits | (11,419) | (12,165) |
| Loans, net of unamortized deferred fees and costs | 10,069 | 12,333 |
| Allowance for credit losses | (15,309) | (15,283) |
| | \$ 622,319 | \$ 670,494 |

At March 31, 2009, a total of \$602.6 million of minimum lease payments receivable are assigned as collateral for short-term and long-term borrowings.

Initial direct costs net of fees deferred were \$18.6 million and \$21.0 million as of March 31, 2009 and December 31, 2008, respectively, and are netted in unearned income and will be amortized to income using the level yield method. At March 31, 2009 and December 31, 2008, \$40.4 million and \$40.5 million, respectively, of the estimated residual value of equipment retained on our Consolidated Balance Sheets were related to copiers.

Minimum lease payments receivable under lease contracts and the amortization of unearned lease income, net of initial direct costs and fees deferred, are as follows as of March 31, 2009:

| | P | • | | Income nortization ands) | |
|----------------------------|----|---------|----|--------------------------------|--|
| Period Ending December 31: | | | | | |
| 2009 | \$ | 235,165 | \$ | 46,342 | |
| 2010 | | 231,364 | | 36,678 | |
| 2011 | | 141,738 | | 17,568 | |
| 2012 | | 66,161 | | 6,422 | |
| 2013 | | 21,339 | | 1,362 | |
| Thereafter | | 1,107 | | 46 | |
| | \$ | 696,874 | \$ | 108,418 | |

Income is not recognized on leases or loans when a default on monthly payment exists for a period of 90 days or more. Income recognition resumes when the contract becomes less than 90 days delinquent. As of March 31, 2009 and December 31, 2008, the Company maintained total finance receivables which were on a non-accrual basis of \$8.3 million and \$6.4 million, respectively. As of March 31, 2009 and December 31, 2008, the Company had total finance receivables in which the terms of the original agreements had been renegotiated in the amount of \$7.8 million and \$8.3 million, respectively.

NOTE 4 — Allowance for Credit Losses

Net investments in leases and loans are charged-off when they are contractually past due for 121 days based on the historical net loss rates realized by the Company.

Activity in this account is as follows:

| | Three Months Ende | d March 31, |
|--|-------------------|-------------|
| | 2009 | 2008 |
| | (Dollars in tho | usands) |
| Allowance for credit losses, beginning of period | \$ 15,283 | \$ 10,988 |
| Charge-offs | (9,398) | (6,683) |
| Recoveries | 676 | 763 |
| Net charge-offs | (8,722) | (5,920) |
| Provision for credit losses | 8,748 | 7,006 |
| Allowance for credit losses, end of period | \$ 15,309 | \$ 12,074 |

NOTE 5 — Other Assets

Other assets are comprised of the following:

| | March 31, 2009 | December 31, 2008 |
|----------------------------|-------------------|----------------------|
| | (Dollar | s in thousands) |
| Income taxes receivable | \$ 2,760 | \$ 4,136 |
| Accrued fees receivable | 3,596 | 3,559 |
| Deferred transaction costs | 1,421 | 1,375 |
| Prepaid expenses | 1,338 | 1,990 |
| Other | 1,322 | 1,699 |
| | \$ 10,437 | \$ 12,759 |

NOTE 6 – Contingencies

The Company is involved in legal proceedings, which include claims, litigation and suits arising in the ordinary course of business. In the opinion of management, these actions will not have a material adverse effect on the Company's consolidated financial position, results of operations or cash flows.

NOTE 7 - Deposits

Effective March 12, 2008, the Company opened MBB. MBB currently provides diversification of the Company's funding sources through the issuance of Federal Deposit Insurance Corporation ("FDIC") insured certificates of deposit raised nationally through various brokered deposit relationships. As of March 31, 2009, the remaining scheduled maturities of time deposits are as follows:

| | | heduled iturities |
|----------------------------|----------|----------------------|
| | (Dollars | in thousands) |
| Period Ending December 31, | | |
| 2009 | \$ | 24,505 |
| 2010 | | 19,196 |
| 2011 | | 13,384 |
| 2012 | | 10,328 |
| 2013 | | 5,926 |
| Thereafter | | 1,514 |
| | \$ | 74,853 |

All time deposits are in denominations of less than \$100,000. The weighted average all-in interest rate of deposits outstanding at March 31, 2009 was 3.77%.

NOTE 8 - Short-term and Long-term Borrowings

Borrowings with an original maturity of less than one year are classified as short-term borrowings. The Company's revolving and short-term credit facilities (secured bank facility and commercial paper ("CP") conduit warehouse facility) are classified as short-term borrowings. Borrowings with an original maturity of one year or more are classified as long-term borrowings. The Company's term note securitizations are classified as long-term borrowings.

Scheduled principal and interest payments on outstanding borrowings as of March 31, 2009 are as follows:

| | Principal | Interest (1) |
|----------------------------|------------|--------------|
| | (Dollars i | thousands) |
| Period Ending December 31, | | |
| 2009 | \$ 270,162 | \$ 13,878 |
| 2010 | 135,811 | 9,748 |
| 2011 | 68,851 | 3,660 |
| 2012 | 23,606 | 763 |
| 2013 | 1,344 | 36 |
| Thereafter | 78 | 1 |
| | \$ 499,852 | \$ 28,086 |

⁽¹⁾ Includes interest on term note securitizations only. Excludes interest on \$116.3 million of short-term bank facility and CP conduit warehouse facility.

NOTE 9 — Derivative Financial Instruments

The Company uses derivative financial instruments to manage exposure to the effects of changes in market interest rates and to fulfill certain covenants in our borrowing arrangements. All derivatives are recorded on the Consolidated Balance Sheets at their fair value as either assets or liabilities. The accounting for subsequent changes in the fair value of these derivatives depends on whether each has been designated and qualifies for hedge accounting treatment pursuant to SFAS No. 133.

The Company has entered into various forward starting interest-rate swap agreements related to anticipated term note securitization transactions. Prior to July 1, 2008, these interest-rate swap agreements were designated and accounted for as cash flow hedges of specific term note securitization transactions, as prescribed by SFAS No. 133. Under hedge accounting, the effective portion of the gain or loss on a derivative designated as a cash flow hedge was reported net of tax effects in accumulated other comprehensive income on the Consolidated Balance Sheets, until the pricing of the related term securitization.

These hedges were expected to be highly effective in offsetting the changes in cash flows of the forecasted transactions, and this expected relationship was documented at the inception of each hedge. Prior to July 1, 2008, expected hedge effectiveness for SFAS No. 133 was assessed using the dollar-offset "change in variable cash flows" method which involves a comparison of the present value of the cumulative change in the expected future cash flows on the variable side of the interest-rate swap to the present value of the cumulative change in the expected future cash flows on the hedged floating-rate asset or liability. The Company retrospectively measured ineffectiveness using the same methodology. The gain or loss from the effective portion of a derivative designated as a cash flow hedge was recorded net of tax effects in other comprehensive income and the gain or loss from the ineffective portion was reported in earnings.

Certain of these agreements were terminated simultaneously with the pricing of the related term securitization transactions. For each terminated agreement, the realized gain or loss was deferred and recorded in the equity section of the Consolidated Balance Sheets, and is being reclassified into earnings as an adjustment to interest expense over the terms of the related term securitizations.

While the Company may continue to use derivative financial instruments to reduce exposure to changing interest rates, effective July 1, 2008, the Company discontinued the use of hedge accounting. By discontinuing hedge accounting effective July 1, 2008, any subsequent changes in the fair value of derivative instruments, including those that had previously been accounted for under hedge accounting, is recognized immediately in loss on derivatives and hedging activities. This change creates volatility in our results of operations, as the market value of our derivative financial instruments changes over time, and this volatility may adversely impact our results of operations and financial condition.

For the forecasted transactions that are probable of occurring, the derivative gain or loss in accumulated other comprehensive income as of June 30, 2008 will be reclassified into earnings as an adjustment to interest expense over the terms of the related forecasted borrowings, consistent with hedge accounting treatment. In the event that the related forecasted borrowing is no longer probable of occurring, the related gain or loss in accumulated other comprehensive income is recognized in earnings immediately.

The following tables summarize specific information regarding the active and terminated interest-rate swap agreements described above:

For Active Agreements:

| Inception Date | March, 2008 | January, 2008 | December, 2007 | August, 2007 | August, 2006 |
|---|------------------|------------------|-------------------|------------------|------------------|
| Commencement Date | October, 2009 | October, 2009 | October, 2009 | October, 2008 | October, 2008 |
| | | (Dollars ii | n thousands) | | |
| Notional amount: | | | | | |
| March 31, 2009 | \$25,000 | \$25,000 | \$100,000 | \$50,000 | \$50,000 |
| December 31, 2008 | \$25,000 | \$25,000 | \$100,000 | \$50,000 | \$50,000 |
| For active agreements: | | | | | |
| Fair value recorded in other assets (liabilities) | | | | | |
| March 31, 2009 | \$ (802) | \$(1,072) | \$ (4,552) | \$(2,499) | \$(2,791) |
| December 31, 2008 | \$ (653) | \$ (922) | \$ (3,955) | \$ (2,823) | \$ (3,175) |
| Unrealized gain, net of tax, recorded in equity | | | | | |
| March 31, 2009 | \$ 246 | \$ 93 | \$ 190 | \$ — | \$ — |
| December 31, 2008 | \$ 246 | \$ 93 | \$ 190 | \$ — | \$ — |

For Terminated Agreements:

| | | | August, 2006/August, | June/September, | October/December, |
|---|---------------|-----------------|-------------------------|-----------------|-------------------|
| Inception Date | August, 2007 | August, 2006 | 2007 | 2005 | 2004 |
| Commencement Date | October, 2008 | October, 2008 | October, 2007 | September, 2006 | August, 2005 |
| Termination Date | October, 2008 | September, 2008 | October, 2007 | September, 2006 | August, 2005 |
| | | | (Dollars i | n thousands) | |
| Notional amount | \$50,000 | \$50,000 | \$300,000 | \$225,000 | \$250,000 |
| Realized gain (loss) at termination | \$(1,717) | \$(1,595) | \$ (2,683) | \$ 3,732 | \$ 3,151 |
| Deferred gain (loss), net of tax, recorded in | | | | | |
| equity: | | | | | |
| March 31, 2009 | \$ — | \$ — | \$ (651) | \$ 300 | \$ — |
| December 31, 2008 | \$ — | \$ — | \$ (777) | \$ 399 | \$ 16 |
| Amortization recognized as increase | | | | | |
| (decrease) in interest expense: | | | | | |
| Three months ended March 31, 2009 | \$ — | \$ — | \$ 209 | \$ (164) | \$ (26) |
| Year ended December 31, 2008 | \$ — | \$ — | \$ 1,136 | \$ (953) | \$ (354) |
| Expected amortization during next 12 months | | | | | |
| as increase (decrease) in interest expense | \$ — | \$ — | \$ 610 | \$ (428) | \$ — |

For the three months ended March 31, 2009, the loss on derivatives and hedging activities was \$1.3 million. These losses are based on the value of the derivative contracts at March 31, 2009 in a volatile market that is changing daily, and will not necessarily reflect the value at settlement.

At March 31, 2009, a total of \$8.0 million of interest-earning cash is assigned as collateral for interest-rate swap agreements.

The Company also uses interest-rate cap agreements that are not designated for hedge accounting treatment to fulfill certain covenants in its special purpose subsidiary's warehouse borrowing arrangements. Accordingly, these cap agreements are recorded at fair value in other assets at \$62,000 and \$53,000 as of March 31, 2009 and December 31, 2008, respectively. The notional amount of interestrate caps owned as of March 31, 2009 and December 31, 2008 was \$162.3 million and \$175.8 million, respectively. Changes in the fair values of the caps are recorded in financing related costs in the accompanying Consolidated Statements of Operations.

The Company also sells interest-rate caps to partially offset the interest-rate caps required to be purchased by the Company's special purpose subsidiary under its warehouse borrowing arrangements. These sales generate premium revenues to partially offset the premium cost of purchasing the required interest-rate caps. On a consolidated basis, the interest-rate cap positions sold partially offset the interest-rate cap positions owned. As of March 31, 2009 and December 31, 2008, the notional amount of interest-rate cap agreements sold totaled \$152.2 million and \$165.5 million, respectively. The fair value of interest-rate caps sold is recorded in other liabilities at \$49,000 and \$40,000 as of March 31, 2009 and December 31, 2008, respectively. Changes in the fair values of the caps are recorded in financing related costs in the accompanying Consolidated Statements of Operations.

In March 2006, the FASB issued SFAS No. 161, Disclosures about Derivative Instruments and Hedging Activities-an amendment of FASB Statement No. 133. This Statement requires enhanced disclosures about (a) how and why an entity uses derivative instruments, (b) how derivative instruments and related hedged items are accounted for under SFAS No. 133 and its related interpretations, and (c) how derivative instruments and related hedged items affect an entity's financial position, financial performance and cash flows. This statement is effective for fiscal years, and interim periods within those fiscal years, beginning after November 15, 2008. The adoption of SFAS No. 161 did not have an impact on the consolidated earnings, financial position or cash flows of the Company because it only amended the disclosure requirements for derivatives and hedged items.

NOTE 10 – Fair Value Measurements

Effective January 1, 2008, the Company adopted SFAS No. 157, *Fair Value Measurements*, which establishes a framework for measuring fair value under GAAP and enhances disclosures about fair value measurements. The provisions of SFAS No. 157, as amended by FASB Staff Position FAS 157-1, exclude provisions of SFAS No. 13, *Accounting for Leases*, and other accounting pronouncements that address fair value measurements for purposes of lease classification or measurement under SFAS No. 13.

As defined in SFAS No. 157, fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants in the principal or most advantageous market for the asset or liability at the measurement date (exit price). SFAS No. 157 establishes a three-level valuation hierarchy for disclosure of fair value measurements based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. The fair value hierarchy gives the highest priority to quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). The level in the fair value hierarchy within which the fair value measurement in its entirety falls is determined based on the lowest level input that is significant to the measurement in its entirety.

The three levels are defined as follows:

- Level 1 Inputs to the valuation are unadjusted quoted prices in active markets for identical assets or liabilities.
- Level 2 Inputs to the valuation may include quoted prices for similar assets and liabilities in active or inactive markets, and inputs other than quoted prices, such as interest rates and yield curves, that are observable for the asset or liability for substantially the full term of the financial instrument.
- Level 3 Inputs to the valuation are unobservable and significant to the fair value measurement. Level 3 inputs shall be used to measure fair value only to the extent that observable inputs are not available.

The Company uses derivative financial instruments to manage exposure to the effects of changes in market interest rates and to fulfill certain covenants in our borrowing arrangements. All derivatives are recorded on the Consolidated Balance Sheets at their fair value as either assets or liabilities. Because the Company's derivatives are not listed on an exchange, the Company values these instruments using a valuation model with pricing inputs that are observable in the market or that can be derived principally from or corroborated by observable market data. The Company's methodology also incorporates the impact of both the Company's and the counterparty's credit standing.

Assets and liabilities measured at fair value on a recurring basis include the following as of March 31, 2009:

| | Fair Va | Fair Value Measurements Using | | | | |
|------------------------------|-------------|-------------------------------|-------------|---------------|--|--|
| | Level 1 | Level 2 | Level 3 | at Fair Value | | |
| | | (Dollars in thousands) | | | | |
| Assets | | | | | | |
| Interest-rate caps purchased | \$ — | \$ 62 | \$ — | \$ 62 | | |
| Liabilities | | | | | | |
| Interest-rate caps sold | _ | 49 | _ | 49 | | |
| Interest-rate swaps | _ | 11,716 | _ | 11,716 | | |

NOTE 11 - Earnings (Loss) Per Common Share ("EPS")

On June 16, 2008, the FASB issued FSP EITF 03-6-1, which concluded that unvested share-based payment awards that contain nonforfeitable rights to dividends or dividend equivalents (whether paid or unpaid) are participating securities and shall be included in the computation of EPS using the two-class method. FSP EITF 03-6-1 is effective for fiscal years beginning after December 15, 2008 on a retrospective basis, including interim periods within those years.

In this report for the quarterly period ended March 31, 2009, the Company has retrospectively adjusted its earnings (loss) per share data to conform with the provisions of FSP EITF 03-6-1. The adoption of FSP EITF 06-3-1 resulted in an increase of approximately 1% in the weighted average number of shares used in computing basic and diluted EPS for the three-month period ended March 31, 2008. There was no impact on the number of shares used in computing basic and diluted earnings (loss) per share for the three-month period ended March 31, 2009, as the Company was in a net loss position.

The following table provides net income (loss) and shares used in computing basic and diluted earnings (loss) per common share:

| | Three Months E | nded March 31, |
|---|------------------------|------------------------|
| | 2009 | 2008 |
| | (Dollars in thousands, | except per-share data) |
| Net income (loss) | \$ (879) | \$ 1,359 |
| | | |
| Weighted average common shares outstanding | 11,677,264 | 12,033,523 |
| Add: Unvested restricted stock awards considered participating securities | | 158,468 |
| Adjusted weighted average common shares used in computing basic EPS | 11,677,264 | 12,191,991 |
| Add: Effect of dilutive stock options | _ | 75,080 |
| Adjusted weighted average common shares used in computing diluted EPS | 11,677,264 | 12,267,071 |
| | | |
| Net earnings (loss) per common share: | | |
| Basic | \$ (0.08) | \$ 0.11 |
| Diluted | \$ (0.08) | \$ 0.11 |

For the three-month periods ended March 31, 2009 and March 31, 2008, options to purchase 764,202 and 596,963 shares of common stock were not considered in the computation of potential common shares for purposes of diluted EPS, since the exercise prices of the options were greater than the average market price of the Company's common stock for the respective periods.

When computing loss per share, all potential common shares, including stock options and restricted stock, are anti-dilutive to the loss per common share calculation. Therefore, for the three-month period ended March 31, 2009, the effect of 728,170 unvested restricted stock awards considered participating securities were excluded from the adjusted weighted average common shares used in computing basic and diluted EPS, and an additional 6,834 potential common shares from stock options were excluded from the calculation of diluted EPS.

NOTE 12 — Comprehensive Income (Loss)

The following table details the components of comprehensive income (loss):

| | Three Months E | nded March 31, |
|--|----------------|----------------|
| | 2009 | 2008 |
| | (Dollars in t | housands) |
| Net income (loss), as reported | \$ (879) | \$ 1,359 |
| Other comprehensive income (loss): | | |
| Changes in fair values of cash flow hedge derivatives | _ | (5,352) |
| Amortization of net deferred gain on cash flow hedge derivatives | 19 | (70) |
| Tax effect | (8) | 2,150 |
| Total other comprehensive income (loss) | 11 | (3,272) |
| Comprehensive income (loss) | \$ (868) | \$ (1,913) |

NOTE 13 - Stockholders' Equity

Stockholders' Equity

On November 2, 2007, the Board of Directors approved a stock repurchase plan. Under this program, the Company is authorized to repurchase up to \$15 million of its outstanding shares of common stock. This authority may be exercised from time to time and in such amounts as market conditions warrant. Any shares purchased under this plan are returned to the status of authorized but unissued shares of common stock. The repurchases may be made on the open market, in block trades or otherwise. The program may be suspended or discontinued at any time. The stock repurchases are funded using the Company's working capital.

The Company purchased 88,894 shares of its common stock for \$346,762 during the quarter ended March 31, 2009. At March 31, 2009, the Company had \$10.7 million remaining in its stock repurchase plan authorized by the Board. In addition to the repurchases described above, pursuant to the Company's 2003 Equity Compensation Plan (as amended, the "2003 Plan"), participants may have shares withheld to cover income taxes. There were 5,882 shares repurchased pursuant to the 2003 Plan during the first quarter of 2009, at an average cost of \$3.90.

Regulatory Capital Requirements

On March 20, 2007, the FDIC approved the application of our wholly-owned subsidiary, MBB, to become an industrial bank chartered by the State of Utah. MBB commenced operations effective March 12, 2008. MBB provides diversification of the Company's funding sources and, over time, may add other product offerings to better serve our customer base.

On December 31, 2008, Marlin Business Services Corp. received approval from the Federal Reserve Bank of San Francisco ("FRB") to become a bank holding company upon conversion of MBB from an industrial bank to a commercial bank. On January 13, 2009, MBB received approval from the FRB to become a member of the Federal Reserve System.

On January 13, 2009, MBB converted from an industrial bank to a commercial bank chartered and supervised by the State of Utah and the Board of Governors of the Federal Reserve System (the "Federal Reserve Board"). In connection with the conversion of MBB to a commercial bank, Marlin Business Services Corp. became a bank holding company on January 13, 2009. On January 20, 2009, MBB submitted a modification request to the FDIC related to an outstanding Order that restricts the growth of MBB during its first three years of operations. At this time, we are awaiting a final ruling from the FDIC on the modification request. Until we receive the FDIC's final decision, we do not expect to have clear visibility on our overall funding options.

MBB is subject to capital adequacy guidelines issued by the Federal Financial Institutions Examination Council (the "FFIEC"). These risk-based capital and leverage guidelines make regulatory capital requirements more sensitive to differences in risk profiles among banking organizations and consider off-balance sheet exposures in determining capital adequacy. The FFIEC and/or the U.S. Congress may determine to increase capital requirements in the future due to the current economic environment. Under the rules and regulations of the FFIEC, at least half of a bank's total capital is required to be "Tier I capital" as defined in the regulations, comprised of common equity, retained earnings and a limited amount of non-cumulative perpetual preferred stock. The remaining capital, "Tier II capital," as defined in the regulations, may consist of other preferred stock, a limited amount of term subordinated debt or a limited amount of the reserve for possible credit losses. The FFIEC has also adopted minimum leverage ratios for banks, which are calculated by dividing

Tier I capital by total quarterly average assets. Recognizing that the risk-based capital standards principally address credit risk rather than interest rate, liquidity, operational or other risks, many banks are expected to maintain capital in excess of the minimum standards. The Company will provide the necessary capital to maintain MBB at "well-capitalized" status as defined by banking regulations. MBB's equity balance at March 31, 2009 was \$13.9 million, which met all capital requirements to which MBB is subject and qualified for "well-capitalized" status. Bank holding companies are required to comply with the Federal Reserve Board's risk-based capital guidelines that require a minimum ratio of total capital to risk-weighted assets of 8%. At least half of the total capital is required to be Tier 1 capital. In addition to the risk-based capital guidelines, the Federal Reserve Board has adopted a minimum leverage capital ratio under which a bank holding company must maintain a level of Tier 1 capital to average total consolidated assets of at least 3% in the case of a bank holding company which has the highest regulatory examination rating and is not contemplating significant growth or expansion. All other bank holding companies are expected to maintain a leverage capital ratio of at least 4%. At March 31, 2009 Marlin Business Services Corp. also exceeded its regulatory capital requirements and is considered "well-capitalized" as defined by banking regulations.

The following table sets forth the Tier 1 leverage ratio, Tier 1 risk-based capital ratio and total risk-based capital ratio for Marlin Business Services Corp. and MBB at March 31, 2009.

| | Ac | Actual | | Minimum Capital Requirement | | alized Capital rement |
|--------------------------------|--------|-----------|------------|--------------------------------|--------|--------------------------|
| | Ratio | Amount | Ratio(1) | Amount | Ratio | Amount |
| | | | (Dollars i | n thousands) | | |
| Tier 1 Leverage Capital | | | | | | |
| Marlin Business Services Corp. | 19.30% | \$146,309 | 4% | \$30,319 | 5% | \$37,899 |
| Marlin Business Bank | 16.34% | \$ 13,874 | 5% | \$ 4,244 | 5% | \$ 4,244 |
| Tier 1 Risk-based Capital | | | | | | |
| Marlin Business Services Corp. | 21.60% | \$146,309 | 4% | \$27,092 | 6% | \$40,638 |
| Marlin Business Bank | 16.39% | \$ 13,874 | 6% | \$ 5,078 | 6% | \$ 5,078 |
| Total Risk-based Capital | | | | | | |
| Marlin Business Services Corp. | 22.86% | \$154,854 | 8% | \$54,184 | 10% | \$67,730 |
| Marlin Business Bank | 17.47% | \$ 14,787 | 15% | \$12,696 | 10%(1) | \$ 8,464 |

MBB is required to maintain "well-capitalized" status. In addition, MBB must maintain a total risk-based capital ratio greater than 15%.

Prompt Corrective Action. The Federal Deposit Insurance Corporation Improvement Act of 1991 ("FDICIA") requires the federal regulators to take prompt corrective action against any undercapitalized institution. FDICIA establishes five capital categories: well-capitalized, adequately capitalized, undercapitalized, significantly undercapitalized, and critically undercapitalized. Well-capitalized institutions significantly exceed the required minimum level for each relevant capital measure. Adequately capitalized institutions include depository institutions that meet but do not significantly exceed the required minimum level for each relevant capital measure. Undercapitalized institutions consist of those that fail to meet the required minimum level for one or more relevant capital measures. Significantly undercapitalized characterizes depository institutions with capital levels significantly below the minimum requirements for any relevant capital measure. Critically undercapitalized refers to depository institutions with minimal capital and at serious risk for government seizure.

Under certain circumstances, a well-capitalized, adequately capitalized or undercapitalized institution may be treated as if the institution were in the next lower capital category. A depository institution is generally prohibited from making capital distributions, including paying dividends, or paying management fees to a holding company if the institution would thereafter be undercapitalized. Institutions that are adequately capitalized but not well-capitalized cannot accept, renew or roll over brokered deposits except with a waiver from the FDIC and are subject to restrictions on the interest rates that can be paid on such deposits. Undercapitalized institutions may not accept, renew or roll over brokered deposits.

The federal bank regulatory agencies are permitted or, in certain cases, required to take certain actions with respect to institutions falling within one of the three undercapitalized categories. Depending on the level of an institution's capital, the agency's corrective powers include, among other things:

- prohibiting the payment of principal and interest on subordinated debt;
- prohibiting the holding company from making distributions without prior regulatory approval;

- placing limits on asset growth and restrictions on activities;
- placing additional restrictions on transactions with affiliates:
- restricting the interest rate the institution may pay on deposits;
- prohibiting the institution from accepting deposits from correspondent banks; and
- in the most severe cases, appointing a conservator or receiver for the institution.

A banking institution that is undercapitalized is required to submit a capital restoration plan, and such a plan will not be accepted unless, among other things, the banking institution's holding company guarantees the plan up to a certain specified amount. Any such guarantee from a depository institution's holding company is entitled to a priority of payment in bankruptcy.

Pursuant to the Order issued by the FDIC on March 20, 2007 (the "Order"), MBB was required to have beginning paid-in capital funds of not less than \$12.0 million and must keep its total risk-based capital ratio above 15%. MBB's equity balance at March 31, 2009 was \$13.9 million, which qualifies for "well capitalized" status. We are seeking to modify the Order issued when MBB became an industrial bank to eliminate certain inconsistencies between the Order and the Federal Reserve Bank of San Francisco's approval of MBB as a commercial bank, specifically those that restrict the growth of the bank during its first three years of operations.

NOTE 14 — Stock-Based Compensation

Under the terms of the 2003 Plan, employees, certain consultants and advisors, and non-employee members of the Company's board of directors have the opportunity to receive incentive and nonqualified grants of stock options, stock appreciation rights, restricted stock and other equity-based awards as approved by the board. These award programs are used to attract, retain and motivate employees and to encourage individuals in key management roles to retain stock. The Company has a policy of issuing new shares to satisfy awards under the 2003 Plan. The aggregate number of shares under the 2003 Plan that may be issued pursuant to stock options or restricted stock grants was increased from 2,100,000 to 3,300,000 at the annual meeting of shareholders on May 22, 2008. Not more than 1,650,000 of such shares shall be available for issuance as restricted stock grants. There were 553,999 shares available for future grants under the 2003 Plan as of March 31, 2009.

Total stock-based compensation expense was \$402,000 and \$281,000 for the three-month periods ended March 31, 2009 and March 31, 2008, respectively. There were no excess tax benefits from stock-based payment arrangements for the three-month period ended March 31, 2009. Excess tax benefits decreased cash provided by operating activities and increased cash provided by financing activities by \$75,000 for the three-month period ended March 31, 2008.

Stock Options

Option awards are generally granted with an exercise price equal to the market price of the Company's stock at the date of the grant and have 7- to 10-year contractual terms. All options issued contain service conditions based on the participant's continued service with the Company, and provide for accelerated vesting if there is a change in control as defined in the 2003 Plan.

Employee stock options generally vest over four years. The vesting of certain options is contingent on various Company performance measures, such as earnings per share and net income. The Company has recognized expense related to performance options based on the most probable performance assumptions as of March 31, 2009.

The Company also issues stock options to non-employee independent directors. These options generally vest in one year.

There were no stock options granted during the three-month period ended March 31, 2009. The fair value of each stock option granted during the three-month period ended March 31, 2008 was estimated on the date of the grant using the Black-Scholes option pricing model. The weighted-average grant-date fair value of stock options issued for the three-month period ended March 31, 2008 was \$3.35.

The following weighted average assumptions were used for valuing option grants made during the three-month periods ended March 31, 2009 and March 31, 2008:

| | | onths Ended ch 31, |
|-------------------------|------|-----------------------|
| | 2009 | 2008 |
| Risk-free interest rate | n/a | 2.36% |
| Expected life (years) | n/a | 5.2 years |
| Expected volatility | n/a | 35% |
| Expected dividends | n/a | _ |

The risk-free interest rate for periods within the contractual life of the option is based on the U.S. Treasury yield curve in effect at the time of grant. The expected life for options granted represents the period each option is expected to be outstanding and was determined by applying the simplified method as defined by the Securities and Exchange Commission's Staff Accounting Bulletin No. 107 ("SAB 107") due to the limited period of time the Company's shares have been publicly traded. The expected volatility was determined using historical volatilities based on historical stock prices. The Company does not grant dividends, and therefore did not assume expected dividends.

A summary of option activity for the three months ended March 31, 2009 follows:

| | Shares | Av | eighted verage cise Price |
|--------------------------------|--------------|----|---------------------------------|
| Options | | | |
| Outstanding at January 1, 2009 | 885,459 | \$ | 12.32 |
| Granted | _ | | _ |
| Exercised | - | | _ |
| Forfeited | (35,964) | | 18.59 |
| Expired | <u>-</u> _ | | _ |
| Outstanding at March 31, 2009 | 849,495 | | 12.05 |
| | | | |

During the three-month periods ended March 31, 2009 and March 31, 2008, the Company recognized total compensation expense related to options of \$101,000 and \$104,000, respectively.

There were no stock options exercised for the three-month period ended March 31, 2009. The total pretax intrinsic value of stock options exercised was \$189,000 for the three-month period ended March 31, 2008. The related tax benefits realized from the exercise of stock options for the three-month period ended March 31, 2008 was \$75,000.

The following table summarizes information about the stock options outstanding and exercisable as of March 31, 2009:

| Options Outstanding | | | | Options Exercisable | | | | |
|-----------------------------|---------|---------------------|----------|--|-----------------------|-----------------------------------|---------------------------|--|
| Para of | ., | Weighted Average | Weighted | Aggregate Intrinsic | | Weighted | Weighted | Aggregate Intrinsic |
| Range of Exercise Prices | Number | Remaining | Average | Value (In thousands) | Number Exercisable | Average Remaining Life (Years) | Average Exercise Price | Value |
| | | | | <u>` </u> | | | | <u>` </u> |
| \$3.39 | 101,770 | 3.0 | \$ 3.39 | \$ 57 | 101,770 | 3.0 | \$ 3.39 | \$ 57 |
| \$4.23 - 5.01 | 58,641 | 1.0 | 4.34 | _ | 58,641 | 1.0 | 4.34 | _ |
| \$7.61 – 10.18 | 356,822 | 5.0 | 9.53 | _ | 128,852 | 3.2 | 10.06 | _ |
| \$14.00 - 16.02 | 78,571 | 4.9 | 14.89 | _ | 64,329 | 4.9 | 14.74 | _ |
| \$17.52 – 22.23 | 253,691 | 4.2 | 19.98 | _ | 141,992 | 4.0 | 19.26 | _ |
| | 849,495 | 4.2 | 12.05 | \$ 57 | 495,584 | 3.3 | 11.26 | \$ 57 |

The aggregate intrinsic value in the preceding table represents the total pretax intrinsic value, based on the Company's closing stock price of \$3.95 as of March 31, 2009, which would have been received by the option holders had all option holders exercised their options as of that date.

As of March 31, 2009, the total future compensation cost related to non-vested stock options not yet recognized in the Consolidated Statements of Operations was \$532,000 and the weighted average period over which these awards are expected to be recognized was 1.5 years, based on the most probable performance assumptions as of March 31, 2009. In the event maximum performance targets are achieved, an additional \$1.1 million of compensation cost would be recognized over a weighted average period of 2.1 years.

Restricted Stock Awards

Restricted stock awards provide that, during the applicable vesting periods, the shares awarded may not be sold or transferred by the participant. The vesting period for restricted stock awards generally ranges from 3 to 10 years, though certain awards for special projects may vest in as little as one year depending on the duration of the project. All awards issued contain service conditions based on the participant's continued service with the Company, and may provide for accelerated vesting if there is a change in control as defined in the 2003 Plan.

The vesting of certain restricted shares may be accelerated to a minimum of 3 to 4 years based on achievement of various individual and Company performance measures. In addition, the Company has issued certain shares under a Management Stock Ownership Program. Under this program, restrictions on the shares lapse at the end of 10 years but may lapse (vest) in a minimum of three years if the employee continues in service at the Company and owns a matching number of other common shares in addition to the restricted shares.

Of the total restricted stock awards granted during the three-month period ended March 31, 2009, 34,300 shares may be subject to accelerated vesting based on performance factors; 344,071 shares are contingent upon performance factors. The Company has recognized expense related to performance-based shares based on the most probable performance assumptions as of March 31, 2009.

The Company also issues restricted stock to non-employee independent directors. These shares generally vest in seven years from the grant date or six months following the director's termination from Board service.

The following table summarizes the activity of the non-vested restricted stock during the three months ended March 31, 2009:

| | Shares | Weighted Average Grant-Date Fair Value |
|--|----------|---|
| Non-vested restricted stock at January 1, 2009 | 503,914 | \$ 11.29 |
| Granted | 476,483 | 4.40 |
| Vested | (15,599) | 12.39 |
| Forfeited | (12,372) | 6.30 |
| Non-vested restricted stock at March 31, 2009 | 952,426 | 7.89 |

During the three-month periods ended March 31, 2009 and March 31, 2008, the Company granted restricted stock awards with grant date fair values totaling \$2.1 million and \$385,000, respectively.

As vesting occurs, or is deemed likely to occur, compensation expense is recognized over the requisite service period and additional paid-in capital is increased. The Company recognized \$301,000 and \$177,000 of compensation expense related to restricted stock for the three-month periods ended March 31, 2009 and March 31, 2008, respectively.

As of March 31, 2009, there was \$5.4 million of unrecognized compensation cost related to non-vested restricted stock compensation scheduled to be recognized over a weighted average period of 3.3 years, based on the most probable performance assumptions as of March 31, 2009. In the event maximum performance targets are achieved, an additional \$791,000 of compensation cost would be recognized over a weighted average period of 0.6 years.

There were 15,599 shares that vested during the three-month period ended March 31, 2009. The fair value of shares that vested during the three-month period ended March 31, 2009 was \$61,000.

Item 2. Management's Discussion And Analysis Of Financial Condition And Results Of Operations

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with our consolidated financial statements and the related notes thereto in our Form 10-K for the year ended December 31, 2008 filed with the Securities and Exchange Commission. This discussion contains certain statements of a forward-looking nature that involve risks and uncertainties.

FORWARD-LOOKING STATEMENTS

Certain statements in this document may include the words or phrases "can be," "expects," "plans," "may," "may affect," "may depend," "believe," "estimate," "intend," "could," "should," "would," "if" and similar words and phrases that constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking statements are subject to various known and unknown risks and uncertainties and the Company cautions that any forward-looking information provided by or on its behalf is not a guarantee of future performance. Statements regarding the following subjects are forward-looking by their nature: (a) our business strategy; (b) our projected operating results; (c) our ability to obtain external financing; (d) the effectiveness of our hedges; (e) our understanding of our competition; and (f) industry and market trends. The Company's actual results could differ materially from those anticipated by such forward-looking statements due to a number of factors, some beyond the Company's control, including, without limitation:

- availability, terms and deployment of funding and capital;
- general volatility of the securitization and capital markets;
- changes in our industry, interest rates or the general economy;
- changes in our business strategy;
- the degree and nature of our competition;
- availability and retention of qualified personnel; and
- the factors set forth in the section captioned "Risk Factors" in our Form 10-K for the year ended December 31, 2008 filed with the Securities and Exchange Commission.

Forward-looking statements apply only as of the date made and the Company is not required to update forward-looking statements for subsequent or unanticipated events or circumstances.

Overview

We are a nationwide provider of equipment financing and working capital solutions, primarily to small businesses. We finance over 90 categories of commercial equipment important to our end user customers including copiers, certain commercial and industrial equipment, security systems, computers and telecommunications equipment. We access our end user customers through origination sources comprised of our existing network of independent equipment dealers and, to a much lesser extent, through relationships with lease brokers and through direct solicitation of our end user customers. Our leases are fixed-rate transactions with terms generally ranging from 36 to 60 months. At March 31, 2009, our lease portfolio consisted of approximately 111,000 accounts with an average original term of 48 months and average original transaction size of approximately \$10,900.

Since our founding in 1997, we have grown to \$765.0 million in total assets at March 31, 2009. Our assets are substantially comprised of our net investment in leases and loans which totaled \$622.3 million at March 31, 2009.

Personnel costs represent our most significant overhead expense and we actively manage our staffing levels to the requirements of our lease portfolio. As a financial services company, we continue to be impacted by the challenging economic environment. As a result, we have proactively lowered expenses in the first quarter of 2009, including reducing our workforce by 17% and closing our two smallest satellite sales offices (Chicago and Utah). A total of 49 employees company-wide were affected as a result of the staff reductions in the first quarter of 2009. We incurred pretax severance costs in the three months ended March 31, 2009 of approximately \$500,000 related to the staff reductions. The total annualized pretax salary cost savings that are expected to result from the reductions are estimated to be approximately \$2.3 million.

During the second quarter of 2009 we announced a further workforce reduction of 23%, or 53 employees company-wide, including the closure of our Denver satellite office. We expect to incur pretax severance costs in the three months ended June 30, 2009 of approximately \$700,000 related to these staff reductions. The total annualized pretax salary cost savings that are expected to result

from these reductions are estimated to be approximately \$2.8 million. Although we believe that our estimates are appropriate and reasonable based on available information, actual results could differ from these estimates.

On March 20, 2007, the Federal Deposit Insurance Corporation ("FDIC") approved the application of our wholly-owned subsidiary, Marlin Business Bank ("MBB"), to become an industrial bank chartered by the State of Utah. MBB commenced operations effective March 12, 2008. MBB provides diversification of the Company's funding sources and, over time, may add other product offerings to better serve our customer base.

On December 31, 2008, MBB received approval from the Federal Reserve Bank of San Francisco to (i) convert from an industrial bank to a state-chartered commercial bank and (ii) become a member of the Federal Reserve System. In addition, on December 31, 2008, Marlin Business Services Corp. received approval to become a bank holding company upon conversion of MBB from an industrial bank to a commercial bank.

On January 13, 2009, MBB converted from an industrial bank to a commercial bank chartered and supervised by the State of Utah and the Federal Reserve Board. In connection with the conversion of MBB to a commercial bank, Marlin Business Services Corp. became a bank holding company on January 13, 2009.

We generally reach our lessees through a network of independent equipment dealers and lease brokers. The number of dealers and brokers that we conduct business with depends on, among other things, the number of sales account executives we have. Sales account executive staffing levels and the activity of our origination sources are shown below.

| | Three Months | | | | | |
|--|--------------|-------|--------------|------------------|--------------|-------|
| | Ended | | | | | |
| | March 31, | | As of or For | the Year Ended I | December 31, | |
| | 2009 | 2008 | 2007 | 2006 | 2005 | 2004 |
| Number of sales account executives | 58 | 86 | 118 | 100 | 103 | 100 |
| Number of originating sources ⁽¹⁾ | 692 | 1,014 | 1,246 | 1,295 | 1,295 | 1,244 |

⁽¹⁾ Monthly average of origination sources generating lease volume

Our revenue consists of interest and fees from our leases and loans and, to a lesser extent, income from our property insurance program and other fee income. Our expenses consist of interest expense and operating expenses, which include salaries and benefits and other general and administrative expenses. As a credit lender, our earnings are also significantly impacted by credit losses. For the quarter ended March 31, 2009, our annualized net credit losses were 5.40% of our average total finance receivables. We establish reserves for credit losses which require us to estimate inherent losses in our portfolio.

Our leases are classified under generally accepted accounting principles in the United States of America ("GAAP") as direct financing leases, and we recognize interest income over the term of the lease. Direct financing leases transfer substantially all of the benefits and risks of ownership to the equipment lessee. Our net investment in direct finance leases is included in our consolidated financial statements in "net investment in leases and loans." Net investment in direct financing leases consists of the sum of total minimum lease payments receivable and the estimated residual value of leased equipment, less unearned lease income. Unearned lease income consists of the excess of the total future minimum lease payments receivable plus the estimated residual value expected to be realized at the end of the lease term plus deferred net initial direct costs and fees less the cost of the related equipment. Approximately 73.4% of our lease portfolio at March 31, 2009 amortizes over the term to a \$1 residual value. For the remainder of the portfolio, we must estimate end of term residual values for the leased assets. Failure to correctly estimate residual values could result in losses being realized on the disposition of the equipment at the end of the lease term.

Since our founding, we have funded our business through a combination of variable-rate borrowings and fixed-rate asset securitization transactions, as well as through the issuance from time to time of subordinated debt and equity. Our variable-rate financing sources consist of a short-term bank facility and a commercial paper ("CP") conduit warehouse facility. We issue fixed-rate term debt through the asset-backed securitization market. Typically, leases are funded through variable-rate borrowings until they are refinanced through the term note securitization at fixed rates. All of our term note securitizations have been accounted for as on-balance sheet transactions and, therefore, we have not recognized gains or losses from these transactions. As of March 31, 2009, \$383.5 million, or 76.7%, of our borrowings were fixed-rate term note securitizations.

In addition, since its opening on March 12, 2008, MBB provides diversification of the Company's funding sources through the issuance of FDIC insured certificates of deposit raised nationally through various brokered deposit relationships.

Since we initially finance our fixed-rate leases with variable-rate financing, our earnings are exposed to interest rate risk should interest rates rise before we complete our fixed-rate term note securitizations. We generally benefit in times of falling and low interest rates. We are also dependent upon obtaining future financing to refinance our warehouse lines of credit in order to grow our lease portfolio. We have historically completed a fixed-rate term note securitization approximately once a year. Due to the impact on interest rates from unfavorable market conditions and the available capacity in our warehouse facilities at the time, the Company elected not to complete a fixed-rate term note securitization in 2008. Failure to obtain such financing, or other alternate financing, may significantly restrict our growth and future financial performance.

We use derivative financial instruments to manage exposure to the effects of changes in market interest rates and to fulfill certain covenants in our borrowing arrangements. All derivatives are recorded on the Consolidated Balance Sheets at their fair value as either assets or liabilities. Accounting for the changes in fair value of derivatives depends on whether the derivative has been designated and qualifies for hedge accounting treatment pursuant to SFAS No. 133, as amended, *Accounting for Derivative Instruments and Hedging Activities*. While the Company may continue to use derivative financial instruments to reduce exposure to changing interest rates, effective July 1, 2008, the Company discontinued the use of hedge accounting pursuant to SFAS No. 133.

Critical Accounting Policies

Our discussion and analysis of our financial condition and results of operations are based upon our consolidated financial statements, which have been prepared in accordance with GAAP. Preparation of these financial statements requires us to make estimates and judgments that affect reported amounts of assets and liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities at the date of our financial statements. On an ongoing basis, we evaluate our estimates, including credit losses, residuals, initial direct costs and fees, other fees, performance assumptions for stock-based compensation awards, the probability of forecasted transactions, the fair value of financial instruments and the realization of deferred tax assets. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Critical accounting policies are defined as those that are reflective of significant judgments and uncertainties. Our consolidated financial statements are based on the selection and application of critical accounting policies, the most significant of which are described below.

Income recognition. Interest income is recognized under the effective interest method. The effective interest method of income recognition applies a constant rate of interest equal to the internal rate of return on the lease. When a lease or loan is 90 days or more delinquent, the contract is classified as being on non-accrual and we do not recognize interest income on that contract until it is less than 90 days delinquent.

Fee income consists of fees for delinquent lease and loan payments, cash collected on early termination of leases and net residual income. Net residual income includes income from lease renewals and gains and losses on the realization of residual values of leased equipment disposed at the end of term.

At the end of the original lease term, lessees may choose to purchase the equipment, renew the lease or return the equipment to the Company. The Company receives income from lease renewals when the lessee elects to retain the equipment longer than the original term of the lease. This income, net of appropriate periodic reductions in the estimated residual values of the related equipment, is included in fee income as net residual income.

When the lessee elects to return the equipment at lease termination, the equipment is transferred to other assets at the lower of its basis or fair market value. The Company generally sells returned equipment to an independent third party, rather than leasing the equipment a second time. The Company does not maintain equipment in other assets for longer than 120 days. Any loss recognized on transferring the equipment to other assets, and any gain or loss realized on the sale of equipment to the lessee or to others is included in fee income as net residual income.

Fee income from delinquent lease payments is recognized on an accrual basis based on anticipated collection rates. Other fees are recognized when received. Management performs periodic reviews of the estimated residual values and any impairment, if other than temporary, is recognized in the current period.

Insurance income is recognized on an accrual basis as earned over the term of the lease. Payments that are 120 days or more past due are charged against income. Ceding commissions, losses and loss adjustment expenses are recorded in the period incurred and netted against insurance income.

Initial direct costs and fees. We defer initial direct costs incurred and fees received to originate our leases and loans in accordance with SFAS No. 91, Accounting for Nonrefundable Fees and Costs Associated with Originating or Acquiring Loans and Initial Direct Costs of Leases. The initial direct costs and fees we defer are part of the net investment in leases and loans, and are amortized to interest income using the effective interest method. We defer third-party commission costs as well as certain internal costs directly related to the origination activity. Costs subject to deferral include evaluating the prospective customer's financial condition, evaluating and recording guarantees and other security arrangements, negotiating terms, preparing and processing documents and closing the transaction. The fees we defer are documentation fees collected at inception. The realization of the deferred initial direct costs, net of fees deferred, is predicated on the net future cash flows generated by our lease and loan portfolios.

Lease residual values. A direct financing lease is recorded at the aggregate future minimum lease payments plus the estimated residual values less unearned income. Residual values reflect the estimated amounts to be received at lease termination from lease extensions, sales or other dispositions of leased equipment. These estimates are based on industry data and on our experience. Management performs periodic reviews of the estimated residual values and any impairment, if other than temporary, is recognized in the current period.

Allowance for credit losses. In accordance with SFAS No. 5, Accounting for Contingencies, we maintain an allowance for credit losses at an amount sufficient to absorb losses inherent in our existing lease and loan portfolios as of the reporting dates based on our projection of probable net credit losses. We evaluate our portfolios on a pooled basis, due to their composition of small balance, homogenous accounts with similar general credit risk characteristics, diversified among a large cross section of variables including industry, geography, equipment type, obligor and vendor. To project probable net credit losses, we perform a migration analysis of delinquent and current accounts based on historic loss experience. A migration analysis is a technique used to estimate the likelihood that an account will progress through the various delinquency stages and ultimately charge off. In addition to the migration analysis, we also consider other factors including recent trends in delinquencies and charge-offs; accounts filing for bankruptcy; account modifications; recovered amounts; forecasting uncertainties; the composition of our lease and loan portfolios; economic conditions; and seasonality. The various factors used in the analysis are reviewed on a periodic basis. We then establish an allowance for credit losses for the projected probable net credit losses based on this analysis. A provision is charged against earnings to maintain the allowance for credit losses at the appropriate level. Our policy is to charge-off against the allowance the estimated unrecoverable portion of accounts once they reach 121 days delinquent.

Our projections of probable net credit losses are inherently uncertain, and as a result we cannot predict with certainty the amount of such losses. Changes in economic conditions, the risk characteristics and composition of the portfolios, bankruptcy laws, and other factors could impact our actual and projected net credit losses and the related allowance for credit losses. To the degree we add new leases and loans to our portfolios, or to the degree credit quality is worse than expected, we record expense to increase the allowance for credit losses for the estimated net losses inherent in our portfolios. Actual losses may vary from current estimates.

Securitizations. Since inception, we have completed nine term note securitizations of which six have been repaid. In connection with each transaction, we established a bankruptcy remote special-purpose subsidiary and issued term debt to institutional investors. Under SFAS No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities, a replacement of Financial Accounting Standards Board Statement No. 125, our securitizations do not qualify for sales accounting treatment due to certain call provisions that we maintain as well as the fact that the special purpose entities used in connection with the securitizations also hold the residual assets. Accordingly, assets and related debt of the special purpose entities are included in the accompanying Consolidated Balance Sheets. Our leases and restricted interest-earning deposits with banks are assigned as collateral for these borrowings and there is no further recourse to our general credit. Collateral in excess of these borrowings represents our maximum loss exposure.

Derivatives. SFAS No. 133, as amended, *Accounting for Derivative Instruments and Hedging Activities*, requires recognition of all derivatives at fair value as either assets or liabilities in the Consolidated Balance Sheets. The accounting for subsequent changes in the fair value of these derivatives depends on whether each has been designated and qualifies for hedge accounting treatment pursuant to the accounting standard.

Prior to July 1, 2008, the Company entered into derivative contracts which were accounted for as cash flow hedges under hedge accounting as prescribed by SFAS No. 133. Under hedge accounting, the effective portion of the gain or loss on a derivative designated as a cash flow hedge was reported net of tax effects in accumulated other comprehensive income on the Consolidated Balance Sheets, until the pricing of the related term securitization. The derivative gain or loss recognized in accumulated other comprehensive income is then reclassified into earnings as an adjustment to interest expense over the terms of the related borrowings.

While the Company may continue to use derivative financial instruments to reduce exposure to changing interest rates, effective July 1, 2008, the Company discontinued the use of hedge accounting. By discontinuing hedge accounting effective July 1, 2008, any subsequent changes in the fair value of derivative instruments, including those that had previously been accounted for under hedge accounting, is recognized immediately in loss on derivatives and hedging activities. This change creates volatility in our results of operations, as the market value of our derivative financial instruments changes over time, and this volatility may adversely impact our results of operations and financial condition.

For the forecasted transactions that are probable of occurring, the derivative gain or loss in accumulated other comprehensive income as of June 30, 2008 will be reclassified into earnings as an adjustment to interest expense over the terms of the related forecasted borrowings, consistent with hedge accounting treatment. In the event that the related forecasted borrowing is no longer probable of occurring, the related gain or loss in accumulated other comprehensive income is recognized in earnings immediately.

The Company has adopted SFAS No. 157, Fair Value Measurements, which establishes a framework for measuring fair value under GAAP and enhances disclosures about fair value measurements. As defined in SFAS No. 157, fair value is the price that would be received to sell an asset or paid to transfer a liability in a orderly transaction between market participants in the principal or most advantageous market for the asset or liability at the measurement date (exit price). Because the Company's derivatives are not listed on an exchange, the Company values these instruments using a valuation model with pricing inputs that are observable in the market or that can be derived principally from or corroborated by observable market data.

Stock-based compensation. We issue both restricted shares and stock options to certain employees and directors as part of our overall compensation strategy. SFAS No. 123(R), *Share-Based Payment*, establishes fair value as the measurement objective in accounting for share-based payment arrangements and requires all entities to apply a fair-value-based measurement method in accounting for share-based payment transactions with employees, except for equity instruments held by employee share ownership plans.

Stock-based compensation cost is measured at grant date, based on the fair value of the awards ultimately expected to vest. Compensation cost is recognized on a straight-line basis over the service period for all awards granted subsequent to the Company's adoption of SFAS No. 123(R) on January 1, 2006, as well as for the unvested portions of awards outstanding as of the Company's adoption of SFAS No. 123(R).

We use the Black-Scholes valuation model to measure the fair value of our stock options utilizing various assumptions with respect to expected holding period, risk-free interest rates, stock price volatility, and dividend yield. The assumptions are based on subjective future expectations combined with management judgment.

Under SFAS No. 123(R), the Company is also required to use judgment in estimating the amount of awards that are expected to be forfeited, with subsequent revisions to the assumptions if actual forfeitures differ from those estimates. In addition, for performance-based awards the Company estimates the degree to which the performance conditions will be met to estimate the number of shares expected to vest and the related compensation expense. Compensation expense is adjusted in the period such performance estimates change.

Income taxes. The Company accounts for income taxes under the provisions of SFAS No. 109, Accounting for Income Taxes. SFAS No. 109 requires the use of the asset and liability method under which deferred taxes are determined based on the estimated future tax effects of differences between the financial statement and tax bases of assets and liabilities, given the provisions of the enacted tax laws. In assessing the realizability of deferred tax assets, management considers whether it is more likely than not that some portion of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible. Management considers the scheduled reversal of deferred tax liabilities and projected future taxable income in making this assessment. Based upon the level of historical taxable income and projections for future taxable income over the periods which the deferred tax assets are deductible, management believes it is more likely than not the Company will realize the benefits of these deductible differences.

Significant management judgment is required in determining the provision for income taxes, deferred tax assets and liabilities and any necessary valuation allowance recorded against net deferred tax assets. The process involves summarizing temporary differences resulting from the different treatment of items, for example, leases for tax and accounting purposes. These differences result in deferred tax assets and liabilities, which are included within the Consolidated Balance Sheets. Our management must then assess the likelihood that deferred tax assets will be recovered from future taxable income or tax carry-back availability and, to the extent our management believes recovery is not likely, a valuation allowance must be established. To the extent that we establish a valuation allowance in a period, an expense must be recorded within the tax provision in the Consolidated Statements of Operations.

At March 31, 2009, there have been no material changes to the liability for uncertain tax positions and there are no significant unrecognized tax benefits. The periods subject to examination for the Company's federal return include the 1997 tax year to the present. The Company files state income tax returns in various states which may have different statutes of limitations. Generally, state income tax returns for years 2003 through 2008 are subject to examination.

The Company records penalties and accrued interest related to uncertain tax positions in income tax expense. Such adjustments have historically been minimal and immaterial to our financial results.

RESULTS OF OPERATIONS

Comparison of the Three-Month Periods Ended March 31, 2009 and 2008

Net income. A net loss of \$879,000 was reported for the three-month period ended March 31, 2009, resulting in a diluted loss per share of \$0.08. This net loss includes an after-tax charge of approximately \$791,000 due to the loss on derivatives and hedging activities. Excluding this after-tax charge, the net loss for the three-month period ended March 31, 2009 would have been \$88,000, a decrease of \$1.5 million, compared to \$1.4 million of net income for the three-month period ended March 31, 2008. Diluted loss per share excluding this after-tax charge would have been \$0.01 for the three-month period ended March 31, 2009, compared to \$0.11 for the three-month period ended March 31, 2008. The exclusion of the loss on derivatives and hedging activities removes the volatility resulting from derivatives activities subsequent to discontinuing hedge accounting in July 2008.

Excluding the after-tax loss on hedging activities identified above, returns on average assets were a net loss of 0.05% for the three-month period ended March 31, 2009, compared to net income of 0.60% for the three-month period ended March 31, 2008. On the same basis, returns on average equity were a net loss of 0.24% for the three-month period ended March 31, 2009, compared to net income of 3.66% for the three-month period ended March 31 2008.

Also included in the net loss for the three-month period ended March 31, 2009 was an after-tax charge of approximately \$300,000, representing severance costs related to a 17% workforce reduction in the first quarter of 2009.

The provision for credit losses increased \$1.7 million, or 24.3%, to \$8.7 million for the three-month period ended March 31, 2009 from \$7.0 million for the same period in 2008. During the three months ended March 31, 2009, net interest and fee income decreased \$1.7 million, primarily due to the combination of a 13.4% decrease in average total finance receivables partially offset by a 46 basis point increase in overall net interest and fee margin.

During the three months ended March 31, 2009, we generated 3,811 new leases with a cost of \$36.3 million compared to 6,836 new leases with a cost of \$70.6 million generated for the three months ended March 31, 2008. The reduction in volume was primarily due to our decision to lower approval rates in response to economic conditions. Overall, our average net investment in total finance receivables at March 31, 2009 decreased 13.4% to \$645.6 million compared to \$745.2 million at March 31, 2008.

Average balances and net interest margin. The following table summarizes the Company's average balances, interest income, interest expense, and average yields and rates on major categories of interest-earning assets and interest-bearing liabilities for the three-month periods ended March 31, 2009 and March 31, 2008.

| | Three Months Ended March 31, | | | | | | |
|--|-----------------------------------|----------------------|--|-----------------------------------|----------|--|--|
| | | 2009 | | , | 2008 | | |
| | (Dollars in thousands) | | | | | | |
| | Average ⁽¹⁾ Balance | Interest | Average Yields/Rates ⁽²⁾ | Average ⁽¹⁾ Balance | Interest | Average Yields/Rates ⁽²⁾ | |
| Interest-earning assets: | | | | | | | |
| Interest-earning deposits with banks | \$ 36,858 | \$ 58 | 0.62% | \$ 37,293 | \$ 279 | 2.999 | |
| Restricted interest-earning deposits | | | | | | | |
| with banks | 48,871 | 141 | 1.16 | 96,593 | 929 | 3.85 | |
| Net investment in leases ⁽³⁾ | 634,314 | 18,540 | 11.69 | 729,950 | 21,279 | 11.66 | |
| Loans receivable ⁽³⁾ | 11,256 | 333 | 11.84 | 15,225 | 466 | 12.25 | |
| Total interest-earning assets | 731,299 | 19,072 | 10.43 | 879,061 | 22,953 | 10.44 | |
| Non-interest-earning assets: | | | | | | | |
| Cash and due from banks | 1,650 | | | 351 | | | |
| Property and equipment, net | 2,954 | | | 3,340 | | | |
| Property tax receivables | 2,553 | | | 1,781 | | | |
| Other assets ⁽⁴⁾ | 12,218 | | | 24,114 | | | |
| Total non-interest-earning assets | 19,375 | | | 29,586 | | | |
| Total assets | \$ 750,674 | | | \$ 908,647 | | | |
| | | | | | | | |
| Interest-bearing liabilities: | | | | | | | |
| Short-term borrowings ⁽⁵⁾ | \$ 107,969 | \$ 1,165 | 4.32% | \$ 5,445 | \$ 102 | 7.469 | |
| Long-term borrowings ⁽⁵⁾ | 392,441 | 6,019 | 6.13 | 716,705 | 10,145 | 5.66 | |
| Deposits | 67,239 | 648 | 3.86 | _ | _ | _ | |
| Total interest-bearing | | | | | | | |
| liabilities | 567,649 | 7,832 | 5.52 | 722,150 | 10,247 | 5.68 | |
| Non-interest-bearing liabilities: | | | | | | | |
| Fair value of cash flow hedge | | | | | | | |
| derivatives | 10,984 | | | 8,418 | | | |
| Sales and property taxes payable | 5,497 | | | 6,108 | | | |
| Accounts payable and accrued | | | | | | | |
| expenses | 3,655 | | | 8,950 | | | |
| Net deferred income tax liability | 15,696 | | | 14,672 | | | |
| Total non-interest-bearing liabilities | 35,832 | | | 38,148 | | | |
| Total liabilities | 603,481 | | | 760,298 | | | |
| | | | | | | | |
| Stockholders' equity | 147,193 | | | 148,349 | | | |
| Total liabilities and stockholders' equity | \$ 750,674 | | | \$ 908,647 | | | |
| Net interest income | | \$11,240 | | | \$12,706 | | |
| Interest income Interest rate spread(6) | | φ11,4 4 0 | 4.91% | | φ 12,/00 | 4.779 | |
| Net interest margin ⁽⁷⁾ | | | 6.15% | | | 5.789 | |
| Ratio of average interest-earning | | | 0.13% | | | 5./8% | |
| assets to average interest-bearing | | | 120.020 | | | 101 500 | |
| liabilities | | | 128.83% | | | 121.739 | |

⁽¹⁾ Average balances are calculated using month-end balances, to the extent such averages are representative of operations.

⁽²⁾ Annualized.

⁽³⁾ Average balances of leases and loans include non-accrual leases and loans, and are presented net of unearned income.

⁽⁴⁾ Includes operating leases.

⁽⁵⁾ Includes effect of transaction costs.

⁽⁶⁾ Interest rate spread represents the difference between the average yield on interest-earning assets and the average rate on interest-bearing liabilities.

⁽⁷⁾ Net interest margin represents net interest income as a percentage of average interest-earning assets.

The following table presents the components of the changes in net interest income by volume and rate.

Three Months Ended March 31, 2009 Compared To Three Months

| | | Ended March 31, 2008 | | | | |
|---|-----------------------------|------------------------|----------|--|--|--|
| | Increase (Decrease) Due To: | | | | | |
| | | (Dollars in thousands) | | | | |
| | Volume ⁽¹⁾ | Rate(1) | Total | | | |
| Interest income: | | | | | | |
| Interest-earning deposits with banks | \$ (3) | \$(218) | \$ (221) | | | |
| Restricted interest-earning deposits with banks | (326) | (462) | (788) | | | |
| Net investment in leases | (2,795) | 56 | (2,739) | | | |
| Loans receivable | (118) | (15) | (133) | | | |
| Total interest income | (3,854) | (27) | (3,881) | | | |
| | | | | | | |
| Interest expense: | | | | | | |
| Short-term borrowings | 1,124 | (61) | 1,063 | | | |
| Long-term borrowings | (4,913) | 787 | (4,126) | | | |
| Deposits | 648 | _ | 648 | | | |
| Total interest expense | (2,139) | (276) | (2,415) | | | |
| | | | | | | |
| Net interest income | (2,234) | 768 | (1,466) | | | |

Changes due to volume and rate are calculated independently for each line item presented. Changes attributable to changes in volume represent changes in average balances multiplied by the prior period's average rates. Changes attributable to changes in rate represent changes in average rates multiplied by the prior year's average balances. Changes attributable to the combined impact of volume and rate have been allocated proportionately to the change due to volume and the change due to rate.

Net interest and fee margin. The following table summarizes the Company's net interest and fee income as a percentage of average total finance receivables for the three-month periods ended March 31, 2009 and 2008.

| | Three Months En | Three Months Ended March 31, | | |
|---|------------------|------------------------------|--|--|
| | 2009 | 2008 | | |
| | (Dollars in t | (Dollars in thousands) | | |
| Interest income | \$ 19,072 | \$ 22,953 | | |
| Fee income | 5,034 | 5,235 | | |
| Interest and fee income | 24,106 | 28,188 | | |
| Interest expense | 7,832 | 10,247 | | |
| Net interest and fee income | <u>\$ 16,274</u> | \$ 17,941 | | |
| Average total finance receivables (1) | \$ 645,570 | \$ 745,175 | | |
| Percent of average total finance receivables: | | | | |
| Interest income | 11.82% | 12.32% | | |
| Fee income | 3.12 | 2.81 | | |
| Interest and fee income | 14.94 | 15.13 | | |
| Interest expense | 4.86 | 5.50 | | |
| Net interest and fee margin | 10.08% | 9.63% | | |

⁽¹⁾ Total finance receivables includes net investment in direct financing leases, loans and factoring receivables. For the calculations above, the effects of (1) the allowance for credit losses and (2) initial direct costs and fees deferred are excluded.

Net interest and fee income decreased \$1.6 million, or 8.9%, to \$16.3 million for the three months ended March 31, 2009 from \$17.9 million for the three months ended March 31, 2008. The annualized net interest and fee margin increased 45 basis points to 10.08% in the three-month period ended March 31, 2009 from 9.63% for the same period in 2008.

Interest income, net of amortized initial direct costs and fees, decreased \$3.9 million, or 17.0%, to \$19.1 million for the three-month period ended March 31, 2009 from \$23.0 million for the three-month period ended March 31, 2008. The decrease in interest income was due principally to a 50 basis point decrease in average yield, combined with a 13.4% decrease in average total finance receivables, which decreased \$99.6 million to \$645.6 million at March 31, 2009 from \$745.2 million at March 31, 2008. The decrease in average yield is primarily due to lower earnings on invested cash balances. The weighted average implicit interest rate on new finance receivables originated increased 111 basis points to 14.40% for the three-month period ended March 31, 2009 compared to 13.29% for the three-month period ended March 31, 2008.

Fee income decreased \$201,000, or 3.9%, to \$5.0 million for the three-month period ended March 31, 2009 from \$5.2 million for the three-month period ended March 31, 2008. Fee income included approximately \$1.4 million of net residual income for the three-month period ended March 31, 2009 compared to \$1.5 million for the three-month period ended March 31, 2008. Fee income also included approximately \$3.3 million in late fee income for each of the three-month periods ended March 31, 2009 and March 31, 2008.

Fee income, as an annualized percentage of average total finance receivables, increased 31 basis points to 3.12% for the three-month period ended March 31, 2009 from 2.81% for the same period in 2008. Late fees remained the largest component of fee income at 2.06% as a percentage of average total finance receivables for the three-month period ended March 31, 2009 compared to 1.82% for the three-month period ended March 31, 2008. As a percentage of average total finance receivables, net residual income was 0.89% as a percentage of average total finance receivables for the three-month period ended March 31, 2009 compared to 0.82% for the three-month period ended March 31, 2008.

Interest expense decreased \$2.4 million to \$7.8 million for the three-month period ended March 31, 2009 from \$10.2 million for the three-month period ended March 31, 2008. The decrease was primarily due to lower average total finance receivables combined with a shift in mix from long-term borrowings to less expensive short-term borrowings and deposits. Interest expense, as an annualized percentage of average total finance receivables, decreased 64 basis points to 4.86% for the three-month period ended March 31, 2009, from 5.50% for the same period in 2008.

Interest expense on short-term and long-term borrowings, as an annualized percentage of weighted average borrowings, was 5.74% for the quarter ended March 31, 2009 compared to 5.68% for the same period in 2008. The lower cost reflects a shift in mix between fixed-rate term securitizations and variable-rate facilities, partially offset by the sequentially increasing cost of the term securitizations. The average balance for our warehouse facilities was \$108.0 million for the three months ended March 31, 2009 compared to \$5.4 million for the same period ended March 31, 2008. The average total borrowing cost for our warehouse facilities was 4.32% for the quarter ended March 31, 2009, compared to 7.46% for the same period in 2008. The decreased cost was due to lower interest rates, combined with the declining impact of transaction costs on a larger outstanding balance.

Interest costs on our term securitization borrowings issued in August 2005, September 2006 and October 2008 increased over those issued in 2004 due to the higher interest rate environment. The coupon rate on the October 2007 securitization also reflects higher credit spreads due to general tightening of credit caused by stress and volatility in the financial markets. Our term securitizations also include multiple classes of fixed-rate notes with the shorter term, lower coupon classes amortizing (maturing) faster then the longer term higher coupon classes. This causes the blended interest expenses related to these borrowings to change and generally increase over the terms of the borrowings. For the three months ended March 31, 2009, average term securitization borrowings outstanding were \$392.4 million at a weighted average coupon of 5.87% compared to \$716.7 million at a weighted average coupon of 5.43% for the same period in 2008.

The opening of our wholly-owned subsidiary, Marlin Business Bank, on March 12, 2008 provides an additional funding source. Initially, FDIC-insured deposits are being raised via the brokered certificates of deposit market. Interest expense on deposits was \$0.6 million, or 3.86% as a percentage of weighted average deposits, for the three-month period ended March 31, 2009. The average balance of deposits was \$67.2 million for the three-month period ended March 31, 2009.

Insurance income. Insurance income remained stable at approximately \$1.5 million for the three-month period ended March 31, 2009 compared to the three-month period ended March 31, 2008.

Other income. Other income decreased \$151,000 to \$407,000 for the three-month period ended March 31, 2009 from \$558,000 for the three-month period ended March 31, 2008, primarily due to the impact of lower transaction volumes.

Loss on derivatives and hedging activities. Prior to July 1, 2008, the Company entered into derivative contracts which were accounted for as cash flow hedges under hedge accounting as prescribed by SFAS No. 133. While the Company may continue to use derivative

financial instruments to reduce exposure to changing interest rates, effective July 1, 2008, the Company discontinued the use of hedge accounting.

By discontinuing hedge accounting effective July 1, 2008, any subsequent changes in the fair value of derivative instruments, including those that had previously been accounted for under hedge accounting, are recognized immediately. This change creates volatility in our results of operations, as the market value of our derivative financial instruments changes over time.

For the three months ended March 31, 2009, the loss on derivatives and hedging activities was \$1.3 million. These losses are based on the value of the derivative contracts at March 31, 2009 in a volatile market that is changing daily, and will not necessarily reflect the value at settlement.

Salaries and benefits expense. Salaries and benefits expense remained stable at \$5.9 million for each of the three-month periods ended March 31, 2009 and March 31, 2008. Reduced capitalized costs as a result of lower origination volumes and the costs associated with the staff reduction initiative discussed below were offset by reduced headcount levels. Salaries and benefits expense, as a percentage of average total finance receivables, were 3.65% for the three-month period ended March 31, 2009 compared with 3.15% for the same period in 2008.

Personnel costs represent our most significant overhead expense and we actively manage our staffing levels to the requirements of our lease portfolio. As a financial services company, we continue to be impacted by the challenging economic environment in 2009. As a result, we have proactively lowered expenses in the first quarter of 2009, including reducing our workforce by 17% and closing our two smallest satellite sales offices (Chicago and Utah). A total of 49 employees company-wide were affected as a result of the staff reductions in the first quarter of 2009. We incurred pretax severance costs in the three months ended March 31, 2009 of approximately \$500,000 related to the staff reductions. The total annualized pretax salary cost savings that are expected to result from the reductions are estimated to be approximately \$2.3 million. Total personnel decreased to 230 at March 31, 2009 from 354 at March 31, 2008.

During the second quarter of 2009 we announced a further workforce reduction of 23%, or 53 employees company-wide, including the closure of our Denver satellite office. We expect to incur pretax severance costs in the three months ended June 30, 2009 of approximately \$700,000 related to these staff reductions. The total annualized pretax salary cost savings that are expected to result from these reductions are estimated to be approximately \$2.8 million. Although we believe that our estimates are appropriate and reasonable based on available information, actual results could differ from these estimates.

General and administrative expense. General and administrative expense decreased \$904,000, or 21.0%, to \$3.4 million for the three months ended March 31, 2009 from \$4.3 million for the same period in 2008. General and administrative expense as an annualized percentage of average total finance receivables was 2.11% for the three-month period ended March 31, 2009, compared to 2.31% for the three-month period ended March 31, 2008. Selected major components of general and administrative expense for the three-month period ended March 31, 2009 include \$786,000 of premises and occupancy expense, \$298,000 of audit and tax expense, \$221,000 of data processing expense and \$68,000 of marketing expense. In comparison, selected major components of general and administrative expense for the three-month period ended March 31, 2008 include \$900,000 of premises and occupancy expense, \$358,000 of audit and tax expense, \$286,000 of data processing expense, and \$608,000 of marketing expense.

Financing related costs. Financing related costs primarily represent bank commitment fees paid to our financing sources. Financing related costs decreased \$111,000 to \$255,000 for the three-month period ended March 31, 2009 compared to \$366,000 for the same period in 2008, primarily due to decreased bank commitment fees.

Provision for credit losses. The provision for credit losses increased \$1.7 million, or 24.3%, to \$8.7 million for the three-month period ended March 31, 2009 from \$7.0 million for the same period in 2008. The increase in the provision for credit losses was primarily the result of higher net charge-offs. Net charge-offs were \$8.7 million for the three-month period ended March 31, 2009, compared to \$5.9 million for the same period in 2008. Net charge-offs as a percentage of average total finance receivables increased to 5.40% during the three-month period ended March 31, 2009, from 3.18% for the same period in 2008. The allowance for credit losses increased to approximately \$15.3 million at March 31, 2009, an increase of \$3.2 million from \$12.1 million at March 31, 2008.

Unfavorable economic trends have most significantly impacted the performance of rate-sensitive industries in our portfolio, specifically companies in the construction, financial services, mortgage and real estate businesses. Though these industries comprised approximately 11% of the total portfolio at March 31, 2009, approximately 22% of the charge-off activity related to these industries. Throughout 2007 and 2008, Marlin increased collection activities and strengthened underwriting criteria for these industries.

Provision for income taxes. An income tax benefit of \$491,000 was recorded for the three-month period ended March 31, 2009, compared to a provision of \$1.2 million for the same period in 2008. The change is primarily attributable to the pretax loss recorded for the three-month period ended March 31, 2009. Our effective tax rate, which is a combination of federal and state income tax rates, was 35.8% for the three-month period ended March 31, 2009, and 46% for the three-month period ended March 31, 2008. The effective tax rate for the three-month period ended March 31, 2008 included additional expense of \$179,000 related to a true-up of our deferred tax accounts.

FINANCE RECEIVABLES AND ASSET QUALITY

Our net investment in leases and loans declined \$48.2 million, or 7.2%, to \$622.3 million at March 31, 2009, from \$670.5 million at December 31, 2008. The Company is responding to current economic conditions with more restrictive credit standards. The Company's leases are generally assigned as collateral for borrowings as described below in "Liquidity and Capital Resources."

The chart below provides our asset quality statistics for the three-month periods ended March 31, 2009 and 2008, and the year ended December 31, 2008:

| | | | | Year Ended | | |
|--|----|------------------------------|------|--------------|----|----------|
| | | Three Months Ended March 31, | | December 31, | | |
| | | 2009 | ., – | 2008 | — | 2008 |
| | _ | | | in thousand | | 10.000 |
| Allowance for credit losses, beginning of period | \$ | 15,283 | \$_ | 10,988 | \$ | 10,988 |
| Charge-offs | | (9,398) | | (6,683) | | (30,231) |
| Recoveries | | 676 | | 763 | | 3,032 |
| Net charge-offs | | (8,722) | | (5,920) | | (27,199) |
| Provision for credit losses | | 8,748 | | 7,006 | | 31,494 |
| Allowance for credit losses, end of period ⁽¹⁾ | \$ | 15,309 | \$ | 12,074 | \$ | 15,283 |
| Annualized net charge-offs to average total finance receivables (2) | | 5.40% | | 3.18% | | 3.80% |
| Allowance for credit losses to total finance receivables, end of period (2) | | 2.47% | | 1.63% | | 2.30% |
| Average total finance receivables (2) | \$ | 645,570 | \$ | 745,175 | \$ | 715,649 |
| Total finance receivables, end of period (2) | \$ | 618,988 | \$ | 739,393 | \$ | 664,761 |
| Delinquencies greater than 60 days past due | \$ | 16,824 | \$ | 9,527 | \$ | 12,203 |
| Delinquencies greater than 60 days past due (3) | | 2.38% | | 1.10% | | 1.59% |
| Allowance for credit losses to delinquent accounts greater than 60 days past due (3) | | 91.00% | | 126.73% | | 125.24% |
| Non-accrual leases and loans, end of period | \$ | 8,263 | \$ | 3,940 | \$ | 6,380 |
| Renegotiated leases and loans, end of period | \$ | 7,751 | \$ | 7,607 | \$ | 8,256 |
| Accruing leases and loans past due 90 days or more | \$ | _ | \$ | _ | \$ | _ |
| Interest income included on non-accrual leases and loans(4) | \$ | 114 | \$ | 66 | \$ | 711 |
| Interest income excluded on non-accrual leases and loans ⁽⁵⁾ | \$ | 199 | \$ | 108 | \$ | 525 |

⁽¹⁾ The allowance for credit losses allocated to loans at March 31, 2009, March 31, 2008 and December 31, 2008, was \$909,000, \$312,000 and \$881,000, respectively.

Total finance receivables include net investment in direct financing leases, loans and factoring receivables. For purposes of asset quality and allowance calculations, the effects of (1) the allowance for credit losses and (2) initial direct costs and fees deferred are excluded.

⁽³⁾ Calculated as a percent of minimum lease payments receivable for leases and as a percent of principal outstanding for loans and factoring receivables.

⁽⁴⁾ Represents interest which was recognized during the period on non-accrual loans and leases, prior to non-accrual status.

⁽⁵⁾ Represents interest which would have been recorded on non-accrual loans and leases had they performed in accordance with their contractual terms during the period.

Net investments in finance receivables are charged-off when they are contractually past due for 121 days and are reported net of recoveries. Income is not recognized on leases or loans when a default on monthly payment exists for a period of 90 days or more. Income recognition resumes when a lease or loan becomes less than 90 days delinquent.

Net charge-offs for the three months ended March 31, 2009 were \$8.7 million, or 5.40% of average total finance receivables, compared to \$8.4 million, or 4.94% of average total finance receivables, for the three months ended December 31, 2008. Net charge-offs for the three months ended March 31, 2008 were \$5.9 million, or 3.18% of average total finance receivables. Approximately twothirds of the 2.22% increase from the first quarter of 2008 was related to the \$2.8 million increase in net charge-offs, and approximately one-third of the increase was due to the impact on the calculation of the decrease in average total finance receivables. The increase in net charge-offs during the first three months of 2009 compared to prior periods is primarily due to continued worsening general economic trends.

The Company's net charge-offs began increasing during 2007, primarily due to worsening general economic trends from the favorable experience of 2006. These trends have continued to worsen during 2008 and 2009. The economic environment has most significantly impacted the performance of interest rate-sensitive industries in our portfolio, specifically companies in the construction, financial services, mortgage and real estate businesses. Though these industries comprised approximately 11% of the total portfolio at March 31, 2009, approximately 22% of the charge-off activity for the three months ended March 31, 2009 related to these industries. During 2007 and 2008, the Company increased collections activities and strengthened underwriting criteria for these industries and for the geographical areas most affected by these industries, specifically California and Florida. These trends continue to be closely monitored. In addition, during 2009 the Company discontinued substantially all origination activity from indirect origination channels, due to the higher credit risk associated with these channels.

Delinquent accounts 60 days or more past due (as a percentage of minimum lease payments receivable for leases and as a percentage of principal outstanding for loans and factoring receivables) increased to 2.38% at March 31, 2009 from 1.59% at December 31, 2008 and 1.41% at September 30, 2008. Worsening general economic trends have resulted in increased delinquencies, as discussed above. Supplemental information regarding loss statistics and delinquencies is available on the investor relations section of Marlin's website at www.marlincorp.com.

In accordance with SFAS No. 5, Accounting for Contingencies, we maintain an allowance for credit losses at an amount sufficient to absorb losses inherent in our existing lease and loan portfolios as of the reporting dates based on our projection of probable net credit losses. The factors and trends discussed above were included in the Company's analysis to determine its allowance for credit losses. (See "Critical Accounting Policies.")

RESIDUAL PERFORMANCE

Our leases offer our end user customers the option to own the purchased equipment at lease expiration. Based on the minimum lease payments receivable as of March 31, 2009, approximately 73% of our leases were one dollar purchase option leases, 23% were fair market value leases and 4% were fixed purchase option leases, the latter of which typically are 10% of the original equipment cost. As of March 31, 2009, there were \$50.5 million of residual assets retained on our Consolidated Balance Sheet, of which \$40.4 million, or 79.9%, were related to copiers. No other group of equipment represented more than 10% of equipment residuals as of March 31, 2009 and December 31, 2008, respectively. Improvements in technology and other market changes, particularly in copiers, could adversely impact our ability to realize the recorded residual values of this equipment.

Our leases generally include automatic renewal provisions and many leases continue beyond their initial contractual term. We consider renewal income a component of residual performance. For the three months ended March 31, 2009, renewal income net of depreciation totaled \$1.8 million compared to \$1.7 million for the three months ended March 31, 2008. For the three months ended March 31, 2009, net losses on residual values disposed at end of term totaled \$333,000 compared to net losses of \$173,000 for the three months ended March 31, 2008. The primary driver of the changes was a shift in the mix of the amounts and types of equipment disposed at the end of the term.

LIQUIDITY AND CAPITAL RESOURCES

Our business requires a substantial amount of cash to operate and grow. Our primary liquidity need is for new originations. In addition, we need liquidity to pay interest and principal on our borrowings, to pay fees and expenses incurred in connection with our securitization transactions, to fund infrastructure and technology investment and to pay administrative and other operating expenses.

We are dependent upon the availability of financing from a variety of funding sources to satisfy these liquidity needs. Historically, we have relied upon four principal types of third-party financing to fund our operations:

- borrowings under a revolving or short-term bank facility;
- financing of leases and loans in CP conduit warehouse facilities;
- financing of leases through term note securitizations; and
- equity and debt securities with third-party investors.

The opening of our wholly-owned subsidiary, Marlin Business Bank (MBB), provides an additional funding source. MBB has the ability to raise FDIC-insured deposits via the brokered certificates of deposit market.

On March 20, 2007, the FDIC approved the application of our wholly-owned subsidiary, MBB, to become an industrial bank chartered by the State of Utah. MBB commenced operations effective March 12, 2008. MBB provides diversification of the Company's funding sources and, over time, may add other product offerings to better serve our customer base. From its opening to March 31, 2009, MBB has funded \$93.7 million of leases and loans through its initial capitalization of \$12 million and its issuance of \$78.1 million in FDIC insured deposits at an average borrowing rate of 4.06%.

On December 31, 2008, Marlin Business Services Corp. received approval from the Federal Reserve Bank of San Francisco ("FRB") to become a bank holding company upon conversion of MBB from an industrial bank to a commercial bank. On January 13, 2009, MBB received approval from the FRB to become a member of the Federal Reserve System.

The conversion of MBB to a commercial bank took place in accordance with the approval issued by the FRB on December 31, 2008 (the "FRB Approval"). On January 8, 2009, the FRB modified the FRB Approval to permit MBB to convert to a commercial bank and become a member of the Federal Reserve System without requiring the immediate \$25 million capital injection contemplated in the approval. The FRB has delayed the requirement for the additional capital injection until such time as the FDIC acts on the modification request made by MBB to the FDIC to eliminate certain inconsistencies between the FRB Approval and an order by the FDIC, dated March 20, 2007 and modified on February 12, 2008 (the "FDIC Order"), that contained conditions required by the FDIC for MBB to become an industrial bank.

MBB has requested a modification to the FDIC Order to eliminate the inconsistencies that restrict the growth of the bank during its first three years of operations. The modification request is under review by the FDIC, but the FDIC has not provided a timeline as to when a final decision may be expected. At this time, we are awaiting a final ruling from the FDIC on the modification request. Until we receive the FDIC's final decision, we do not expect to have clear visibility on our overall funding options. If the FDIC approves the modification request, then the Company intends to inject additional capital into MBB and begin executing the business plan approved by the FRB.

Pursuant to the FDIC Order, subject to regulatory and safety and soundness considerations, MBB was permitted to have total assets of \$104 million in its second year of operation (March 2009 to March 2010) and \$128 million in its third year. As a result, MBB is expected to provide up to \$90 million in funding for the assets in its second year of operations, and up to \$105 million in its third year. The asset limit would increase if the FDIC approves the modification request.

New originations, other than those originated by MBB, have generally been funded in the short-term with cash from operations or through borrowings under our revolving bank facility or our CP conduit warehouse facility. Historically, we have executed a term note securitization approximately once a year to refinance and relieve the bank revolver and CP conduit warehouse facility. Due to the impact on borrowing costs from unfavorable market conditions and the available capacity in our warehouse facilities at that time, the Company elected not to complete a fixed-rate term note securitization in 2008. As of March 31, 2009, we had \$116.3 million in borrowings outstanding under our bank and CP conduit warehouse facilities and no available borrowing capacity in either facility. The CP conduit facility had a termination date of March 15, 2009, and was subsequently amended to terminate on March 30, 2010. Borrowings under the CP conduit facility are currently being amortized. The revolving bank facility had a termination date of March 31, 2009, and was subsequently amended to a short-term borrowing facility scheduled to terminate on June 29, 2009. Borrowings under the short-term bank facility are currently being amortized. Our debt to equity ratio was 3.92:1 at March 31, 2009 and 4.11:1 at December 31, 2008.

Net cash provided by investing activities was \$31.4 million for the three-month period ended March 31, 2009, compared to net cash provided by investing activities of \$79.8 million for the three-month period ended March 31, 2008. Investing activities primarily relate to lease origination activity and restricted interest-earning deposits with banks.

Net cash used by financing activities was \$32.7 million for the three-month period ended March 31, 2009, compared to net cash used by financing activities of \$93.7 million for the three-month period ended March 31, 2008. Financing activities include net advances and repayments on our various borrowing sources.

Additional liquidity is provided by or used by our cash flow from operations. Net cash provided by operating activities was \$11.5 million for the three-month period ended March 31, 2009, compared to net cash provided by operating activities of \$7.4 million for the three-month period ended March 31, 2008.

We expect cash from operations, additional borrowings on existing and future credit facilities, funds from brokered certificates of deposit and the completion of additional on-balance-sheet term note securitizations to be adequate to support our operations and projected growth.

Total Cash and Cash Equivalents. Our objective is to maintain a low cash balance, investing any free cash in leases and loans. We have traditionally funded our originations and growth using advances under our revolving bank facility, our CP conduit warehouse facility and brokered certificates of deposit. Total cash and cash equivalents available as of March 31, 2009 was \$50.5 million compared to \$40.3 million at December 31, 2008.

As of March 31, 2009, we also had \$71.4 million of cash that was classified as restricted interest-earning deposits with banks, compared to \$66.2 million at December 31, 2008. Restricted interest-earning deposits with banks consists primarily of the pre-funding cash reserve, and advance payment accounts related to our term note securitizations.

Borrowings. Our primary borrowing relationships each require the pledging of eligible lease and loan receivables to secure amounts advanced. Borrowings outstanding under the Company's revolving or short-term credit facilities and long-term debt consist of the following:

| | | For the Three Months Ended March 31, 2009 | | | | As of March 31, 2009 | | | | | | |
|--|----|---|----|---|----|---------------------------------------|---|----|---------------------|-------------------------------|----|---------------|
| | Fa | kimum cility nount | M | aximum onth End Amount tstanding | A | Average Amount tstanding (Do | Weighted Average Coupon Ollars in thousan | Ou | Amount tstanding | Weighted Average Coupon | | used acity |
| Revolving or short-term bank facility ⁽¹⁾ | \$ | n/a | \$ | 16,839 | \$ | 14,129 | 2.13% | \$ | 4.934 | 2.16% | \$ | _ |
| CP conduit warehouse facility ⁽¹⁾ | • | n/a | · | 111,380 | | 93,840 | 4.52% | | 111,380 | 5.41% | · | _ |
| Term note securitizations ⁽²⁾ | | | | 419,167 | | 392,441 | 5.87% | | 383,538 | 5.72% | | _ |
| | \$ | | | | \$ | 500,410 | 5.51% | \$ | 499,852 | 5.62% | \$ | |

⁽¹⁾ Subject to lease or loan eligibility and borrowing base formula.

Revolving Bank Facility/Short-term Bank Facility

As of December 31, 2008, the Company had a committed revolving line of credit with several participating banks to provide up to \$40.0 million in borrowings. The revolving bank facility had a termination date of March 31, 2009, and was subsequently amended to a short-term borrowing facility scheduled to terminate on June 29, 2009. Additional terms of the credit facility were amended to (1) reduce the facility amount to the outstanding balance of \$4.9 million, (2) revise the LIBOR margin to 2.25%, (3) add a loan rate floor of 6.0%, and (3) revise the borrowing base calculation. There was \$4.9 million outstanding under this facility at March 31, 2009 and \$20.0 million outstanding at December 31, 2008. There is no additional borrowing capacity under this facility. For the three months ended March 31, 2009 and the year ended December 31, 2008, the Company incurred commitment fees on the unused portion of the credit facility of \$39,000 and \$138,000, respectively.

⁽²⁾ Our term note securitizations are one-time fundings that pay down over time without any ability for us to draw down additional amounts.

CP Conduit Warehouse Facility

02-A Warehouse Facility —We have a CP conduit warehouse facility that, until March 31, 2009, allowed us to borrow, repay and re-borrow based on a borrowing base formula. In these transactions, we transferred pools of leases and interests in the related equipment to special purpose, bankruptcy remote subsidiaries. These special purpose entities in turn pledged their interests in the leases and related equipment to an unaffiliated conduit entity, which generally issued commercial paper to investors. The warehouse facility allowed the Company on an ongoing basis to transfer lease receivables to a wholly-owned, bankruptcy remote, special purpose subsidiary of the Company, which issued variable-rate notes to investors carrying an interest rate equal to the rate on commercial paper issued to fund the notes during the interest period.

This facility was scheduled to expire in March 2009, and was amended to (1) extend the termination date to March 30, 2010, (2) convert the facility from a revolving facility to an amortizing facility, and (3) revise the interest rate margin and fees. There were \$111.4 million of outstanding borrowings under this facility at March 31, 2009 and there were \$81.9 million of borrowings outstanding under this facility at December 31, 2008. There is no additional borrowing capacity under this facility. For the three months ended March 31, 2009, the weighted average interest rate was 4.52%. For the year ended December 31, 2008, the weighted average interest rate was 5.37%.

The facility requires that the Company limit its exposure to adverse interest rate movements on the variable-rate notes through entering into interest-rate cap agreements.

Term Note Securitizations

Since our founding through March 31, 2009, we have completed nine on-balance-sheet term note securitizations of which three remain outstanding. In connection with each securitization transaction, we have transferred leases to our wholly-owned, special purpose bankruptcy remote subsidiaries and issued term debt collateralized by such commercial leases to institutional investors in private securities offerings. Our term note securitizations differ from our CP conduit warehouse facility primarily in that our term note securitizations have fixed terms, fixed interest rates and fixed principal amounts. Our securitizations do not qualify for sales accounting treatment due to certain call provisions that we maintain and because the special purpose entities also hold residual assets. Accordingly, assets and the related debt of the special purpose entities are included in our Consolidated Balance Sheets. Our leases and restricted interest-earning deposits with banks are assigned as collateral for these borrowings and there is no further recourse to the general credit of the Company. At March 31, 2009 and at December 31, 2008, outstanding term securitizations amounted to \$383.5 million and \$441.4 million, respectively.

Financial Covenants

Under the short-term bank facility, CP conduit warehouse facility and term securitization agreements, the Company is subject to numerous covenants, restrictions and default provisions. Some of the critical financial and credit quality covenants under our borrowing arrangements as of March 31, 2009 include:

| | A | ctual(1) | Rec | quirement |
|--|-------------------|-------------|------|-------------|
| Tangible net worth minimum | \$14 6 | 5.5 million | \$92 | 2.2 million |
| Debt-to-equity ratio maximum | | 4.13 to 1 | | 10 to 1 |
| Four-quarter rolling average interest coverage ratio minimum | | 1.71 to 1 | | 1.50 to 1 |
| Minimum quarterly net income (loss) — adjusted | \$ | (88,000) | \$ | (100,000) |

⁽¹⁾ Calculations are based on specific contractual definitions and subsidiaries per the applicable debt agreements, which may differ from ratios or amounts presented elsewhere in this document.

A change in the Chief Executive Officer or Chief Operating Officer is an event of default under the short-term bank facility and CP conduit warehouse facility unless a replacement acceptable to the Company's lenders is hired within 90 days. Such an event is also an immediate event of service termination under the term securitizations. A merger or consolidation with another company in which the Company is not the surviving entity is an event of default under the financing facilities. In addition, both the short-term bank facility and the CP conduit warehouse facility contain cross default provisions whereby certain defaults under one facility would also be an event of default under the other facility. An event of default under any of the facilities could result in an acceleration of amounts

outstanding under the facilities, foreclosure on all or a portion of the leases financed by the facilities and/or the removal of the Company as servicer of the leases financed by the facility.

None of the Company's debt facilities contain subjective acceleration clauses allowing the creditor to accelerate the scheduled maturities of the obligation under conditions that are not objectively determinable (for example, "if a material adverse change occurs").

As of March 31, 2009, the Company was in compliance with the terms of the short-term bank facility, the CP conduit warehouse facility and the term securitization agreements.

Bank Capital and Regulatory Oversight

On January 13, 2009, in connection with the conversion of MBB from an industrial bank to a commercial bank, we became a bank holding company by order of the Board of Governors of the Federal Reserve System (the "Federal Reserve Board") and are subject to regulation under the Bank Holding Company Act ("BHCA"). All of our subsidiaries may be subject to examination by the Federal Reserve Board even if not otherwise regulated by the Federal Reserve Board.

MBB is also subject to comprehensive federal and state regulations dealing with a wide variety of subjects, including minimum capital standards, reserve requirements, terms on which a bank may engage in transactions with its affiliates, restrictions as to dividend payments, and numerous other aspects of its operations. These regulations generally have been adopted to protect depositors and creditors rather than shareholders.

There are a number of restrictions on bank holding companies that are designed to minimize potential loss to depositors and the FDIC insurance funds. If an FDIC-insured depository subsidiary is "undercapitalized", the bank holding company is required to ensure (subject to certain limits) the subsidiary's compliance with the terms of any capital restoration plan filed with its appropriate banking agency. Also, a bank holding company is required to serve as a source of financial strength to its depository institution subsidiaries and to commit resources to support such institutions in circumstances where it might not do so absent such policy. Under the BHCA, the Federal Reserve Board has the authority to require a bank holding company to terminate any activity or to relinquish control of a non-bank subsidiary upon the Federal Reserve Board's determination that such activity or control constitutes a serious risk to the financial soundness and stability of a depository institution subsidiary of the bank holding company.

Capital Adequacy. Under the risk-based capital requirements applicable to them, bank holding companies must maintain a ratio of total capital to risk-weighted assets (including the asset equivalent of certain off-balance sheet activities such as acceptances and letters of credit) of not less than 8% (10% in order to be considered "well-capitalized"). At least 4% out of the total capital (6% to be well-capitalized) must be composed of common stock, related surplus, retained earnings, qualifying perpetual preferred stock and minority interests in the equity accounts of certain consolidated subsidiaries, after deducting goodwill and certain other intangibles ("Tier 1 Capital"). The remainder of total capital ("Tier 2 Capital") may consist of certain perpetual debt securities, mandatory convertible debt securities, hybrid capital instruments and limited amounts of subordinated debt, qualifying preferred stock, allowance for loan and lease losses, allowance for credit losses on off-balance-sheet credit exposures, and unrealized gains on equity securities.

The Federal Reserve Board has also established minimum leverage ratio guidelines for bank holding companies. These guidelines mandate a minimum leverage ratio of Tier 1 Capital to adjusted quarterly average total assets less certain amounts ("leverage amounts") equal to 3% for bank holding companies meeting certain criteria (including those having the highest regulatory rating). All other banking organizations are generally required to maintain a leverage ratio of at least 3% plus an additional cushion of at least 100 basis points and in some cases more. The Federal Reserve Board's guidelines also provide that bank holding companies experiencing internal growth or making acquisitions are expected to maintain capital positions substantially above the minimum supervisory levels without significant reliance on intangible assets. Furthermore, the guidelines indicate that the Federal Reserve Board will continue to consider a "tangible tier 1 leverage ratio" (i.e., after deducting all intangibles) in evaluating proposals for expansion or new activities. MBB is subject to similar capital standards promulgated by the Federal Reserve Board.

Bank holding companies are required to comply with the Federal Reserve Board's risk-based capital guidelines that require a minimum ratio of total capital to risk-weighted assets of 8%. At least half of the total capital is required to be Tier 1 capital. In addition to the risk-based capital guidelines, the Federal Reserve Board has adopted a minimum leverage capital ratio under which a bank holding company must maintain a level of Tier 1 capital to average total consolidated assets of at least 3% in the case of a bank holding company which has the highest regulatory examination rating and is not contemplating significant growth or expansion. All other bank holding companies are expected to maintain a leverage capital ratio of at least 4%.

At March 31, 2009, MBB's Tier 1 leverage ratio, Tier 1 risk-based capital ratio and total risk-based capital ratio were 16.34%, 16.39% and 17.47%, respectively, compared to requirements for well-capitalized status of 5%, 6% and 10%, respectively. At March 31, 2009, Marlin Business Services Corp.'s Tier 1 leverage ratio, Tier 1 risk-based capital ratio and total risk-based capital ratio were 19.30%, 21.60% and 22.86%, respectively, compared to requirements for well-capitalized status of 5%, 6% and 10%, respectively.

Pursuant to the Order issued by the FDIC on March 20, 2007 (the "Order"), MBB was required to have beginning paid-in capital funds of not less than \$12.0 million and must keep its total risk-based capital ratio above 15%. MBB's equity balance at March 31, 2009 was \$13.9 million, which qualifies for "well capitalized" status. We are seeking to modify the Order issued when MBB became an industrial bank to eliminate certain inconsistencies between the Order and the FRB Approval of MBB as a commercial bank, specifically those that restrict the growth of the bank during its first three years of operations.

Information on Stock Repurchases

Information on Stock Repurchases is provided in "Part II. Other Information, Item 2, Unregistered Sales of Equity Securities and Use of Proceeds," herein.

Contractual Obligations (excluding Deposits)

In addition to our scheduled maturities on our credit facilities and term debt, we have future cash obligations under various types of contracts. We lease office space and office equipment under long-term operating leases. The contractual obligations under our agreements, credit facilities, term note securitizations, operating leases and commitments under non-cancelable contracts as of March 31, 2009 were as follows:

| | Contractual Obligations as of March 31, 2009 | | | | | | | | |
|----------------------------|--|-------------|----------------|------------|---------|-----------|--|--|--|
| | ' | | Operating | Leased | Capital | | | | |
| Period Ending December 31, | Borrowings | Interest(1) | Leases | Facilities | Leases | Total | | | |
| | | | (Dollars in th | ousands) | | | | | |
| 2009 | \$ 270,162 | \$ 13,878 | \$ 12 | \$ 1,312 | \$ 20 | \$285,384 | | | |
| 2010 | 135,811 | 9,748 | 12 | 1,575 | 21 | 147,167 | | | |
| 2011 | 68,851 | 3,660 | 5 | 1,431 | 18 | 73,965 | | | |
| 2012 | 23,606 | 763 | _ | 1,461 | 5 | 25,835 | | | |
| 2013 | 1,344 | 36 | _ | 623 | _ | 2,003 | | | |
| Thereafter | 78 | 1 | _ | _ | _ | 79 | | | |
| Total | \$ 499,852 | \$ 28,086 | \$ 29 | \$ 6,402 | \$ 64 | \$534,433 | | | |

⁽¹⁾ Includes interest on term note securitizations only. Excludes interest on \$116.3 million of short-term bank facility and CP conduit warehouse facility.

MARKET INTEREST RATE RISK AND SENSITIVITY

Market risk is the risk of losses arising from changes in values of financial instruments. We engage in transactions in the normal course of business that expose us to market risks. We attempt to mitigate such risks through prudent management practices and strategies such as attempting to match the expected cash flows of our assets and liabilities.

We are exposed to market risks associated with changes in interest rates and our earnings may fluctuate with changes in interest rates. The lease assets we originate are almost entirely fixed-rate. Accordingly, we generally seek to finance these assets with fixed interest cost term note securitization borrowings that we issue periodically. Between term note securitization issues, we have historically financed our new lease originations through a combination of variable-rate warehouse facilities and working capital. Our mix of fixed- and variable-rate borrowings and our exposure to interest rate risk changes over time. Over the past twelve months, the mix of variable-rate borrowings to total borrowings has ranged from 2.7% to 23.3%, and averaged 12.1%. Our highest exposure to variable-rate borrowings generally occurs just prior to the issuance of a term note securitization. At March 31, 2009, \$116.3 million, or 23.3%, of our borrowings were variable-rate borrowings.

We use derivative financial instruments to attempt to further reduce our exposure to changing cash flows caused by possible changes in interest rates. We use forward starting interest-rate swap agreements to reduce our exposure to changing market interest rates prior to issuing a term note securitization. In this scenario, we usually enter into a forward starting swap to coincide with the forecasted pricing date of future term note securitizations. The intention of this derivative is to reduce possible variations in future cash flows caused by changes in interest rates prior to our forecasted securitization. The value of the derivative contract correlates with the movements of interest rates, and we may choose to hedge all or a portion of forecasted transactions.

All derivatives are recorded on the Consolidated Balance Sheets at their fair value as either assets or liabilities. The accounting for subsequent changes in the fair value of these derivatives depends on whether each has been designated and qualifies for hedge accounting treatment pursuant to SFAS No. 133, as amended, *Accounting for Derivatives Instruments and Hedging Activities*.

Prior to July 1, 2008, these interest-rate swap agreements were designated and accounted for as cash flow hedges of specific term note securitization transactions, as prescribed by SFAS No. 133. Under hedge accounting, the effective portion of the gain or loss on a derivative designated as a cash flow hedge was reported net of tax effects in accumulated other comprehensive income on the Consolidated Balance Sheets, until the pricing of the related term securitization.

Certain of these agreements were terminated simultaneously with the pricing of the related term securitization transactions. For each terminated agreement, the realized gain or loss was deferred and recorded in the equity section of the Consolidated Balance Sheets, and is being reclassified into earnings as an adjustment to interest expense over the terms of the related term securitizations.

While the Company may continue to use derivative financial instruments to reduce exposure to changing interest rates, effective July 1, 2008, the Company discontinued the use of hedge accounting. By discontinuing hedge accounting effective July 1, 2008, any subsequent changes in the fair value of derivative instruments, including those that had previously been accounted for under hedge accounting, is recognized immediately in gain (loss) on derivatives and hedging activities. This change creates volatility in our results of operations, as the market value of our derivative financial instruments changes over time, and this volatility may adversely impact our results of operations and financial condition.

For the forecasted transactions that are probable of occurring, the derivative gain or loss in accumulated other comprehensive income as of June 30, 2008 will be reclassified into earnings as an adjustment to interest expense over the terms of the related forecasted borrowings, consistent with hedge accounting treatment. In the event that the related forecasted borrowing is no longer probable of occurring, the related gain or loss in accumulated other comprehensive income is recognized in earnings immediately.

In July 2004, we issued a term note securitization with certain classes of notes issued at variable rates to investors. We simultaneously entered into interest-rate swap contracts to convert these borrowings to a fixed interest cost to the Company for the term of the borrowing. These interest-rate swap agreements are designated as cash flow hedges of the term note securitization. The fair value is recorded in other assets or other liabilities on the Consolidated Balance Sheets, and unrealized gains or losses are recorded in the equity section of the Consolidated Balance Sheets. During the first quarter of 2008, these interest-rate swap agreements reached their contractual expiration dates, concurrent with the maturing of the related borrowings.

The following tables summarize specific information regarding the active and terminated interest-rate swap agreements described above:

For Active Agreements:

| Inception Date | March, 2008 | January, 2008 | December, 2007 | August, 2007 | August, 2006 |
|---|------------------|------------------|----------------------|------------------|------------------|
| Commencement Date | October, 2009 | October, 2009 | October, 2009 | October, 2008 | October, 2008 |
| | | (D | ollars in thousands) | | |
| Notional amount: | | | | | |
| March 31, 2009 | \$25,000 | \$25,000 | \$100,000 | \$50,000 | \$50,000 |
| December 31, 2008 | \$25,000 | \$25,000 | \$100,000 | \$50,000 | \$50,000 |
| For active agreements: | | | | | |
| Fair value recorded in other assets (liabilities) | | | | | |
| March 31, 2009 | \$ (802) | \$(1,072) | \$ (4,552) | \$ (2,499) | \$(2,791) |
| December 31, 2008 | \$ (653) | \$ (922) | \$ (3,955) | \$ (2,823) | \$(3,175) |
| Unrealized gain, net of tax, recorded in equity | | | | | |
| March 31, 2009 | \$ 246 | \$ 93 | \$ 190 | \$ — | \$ — |
| December 31, 2008 | \$ 246 | \$ 93 | \$ 190 | \$ — | \$ — |

For Terminated Agreements:

| Inception Date | August, 2007 | August, 2006 | August, 2006/August, 2007 | June/September, 2005 | October/December, 2004 |
|---|---------------|-----------------|---------------------------------|-------------------------|---------------------------|
| Commencement Date | October, 2008 | October, 2008 | October, 2007 | September, 2006 | August, 2005 |
| Termination Date | October, 2008 | September, 2008 | October, 2007 | September, 2006 | August, 2005 |
| | | - | (Dollars i | n thousands) | |
| Notional amount | \$50,000 | \$50,000 | \$300,000 | \$225,000 | \$250,000 |
| Realized gain (loss) at termination | \$(1,717) | \$(1,595) | \$ (2,683) | \$ 3,732 | \$ 3,151 |
| Deferred gain (loss), net of tax, recorded in | | | | | |
| equity: | | | | | |
| March 31, 2009 | \$ — | \$ — | \$ (651) | \$ 300 | \$ — |
| December 31, 2008 | \$ — | \$ — | \$ (777) | \$ 399 | \$ 16 |
| Amortization recognized as increase | | | | | |
| (decrease) in interest expense: | | | | | |
| Three months ended March 31, 2009 | \$ — | \$ — | \$ 209 | \$ (164) | \$ (26) |
| Year ended December 31, 2008 | \$ — | \$ — | \$ 1,136 | \$ (953) | \$ (354) |
| Expected amortization during next 12 months | | | | | |
| as increase (decrease) in interest expense | \$ — | \$ — | \$ 610 | \$ (428) | \$ — |

The fair value of derivatives at March 31, 2009 represents their value at that specific point in time, and will not necessarily reflect the value at settlement due to inherent volatility in the financial markets.

The Company also uses interest-rate cap agreements that are not designated for hedge accounting treatment to fulfill certain covenants in its special purpose subsidiary's warehouse borrowing arrangements. Accordingly, these cap agreements are recorded at fair value in other assets at \$62,000 and \$53,000 as of March 31, 2009 and December 31, 2008, respectively. The notional amount of interestrate caps owned as of March 31, 2009 and December 31, 2008 was \$162.3 million and \$175.8 million, respectively. Changes in the fair values of the caps are recorded in financing related costs in the accompanying Consolidated Statements of Operations.

The Company also sells interest-rate caps to partially offset the interest-rate caps required to be purchased by the Company's special purpose subsidiary under its warehouse borrowing arrangements. These sales generate premium revenues to partially offset the premium cost of purchasing the required interest-rate caps. On a consolidated basis, the interest-rate cap positions sold partially offset

the interest-rate cap positions owned. As of March 31, 2009 and December 31, 2008, the notional amount of interest-rate cap agreements sold totaled \$152.2 million and \$165.5 million, respectively. The fair value of interest-rate caps sold is recorded in other liabilities at \$49,000 and \$40,000 as of March 31, 2009 and December 31, 2008, respectively. Changes in the fair values of the caps are recorded in financing related costs in the accompanying Consolidated Statements of Operations.

The following table presents the scheduled principal repayment of our debt and the related weighted average interest rates as of March 31, 2009.

| | | Scheduled Maturities by Calendar Year | | | | | | |
|-----------------------|-----------|--|----------|----------|---------|-----------------------------|--|--|
| | 2009 | 2009 2010 2011 2012 (Dollars in thousands) | | | | Total Carrying Amount | | |
| Debt: | | | | | | | | |
| Fixed-rate debt | \$153,848 | \$135,811 | \$68,851 | \$23,606 | \$1,422 | \$383,538 | | |
| Average fixed rate | 5.62% | 5.85% | 6.10% | 6.49% | 7.00% | 5.85% | | |
| Variable-rate debt | \$116,314 | \$ — | \$ — | \$ — | \$ — | \$116,314 | | |
| Average variable rate | 5.41% | _ | _ | _ | _ | 5.41% | | |

Our earnings are sensitive to fluctuations in interest rates. The short-term bank facility and CP conduit warehouse facility charge variable rates of interest based on LIBOR, prime rate or commercial paper interest rates. Because our assets are predominately fixed-rate, increases in these market interest rates would negatively impact earnings and decreases in the rates would positively impact earnings because the rate charged on our borrowings would change faster than our assets could reprice. We would have to offset increases in borrowing costs by adjusting the pricing under our new leases or our net interest margin would be reduced. There can be no assurance that we will be able to offset higher borrowing costs with increased pricing of our assets.

For example, the impact of a hypothetical 100 basis point, or 1.00%, increase in the market rates to which our borrowings are indexed for the twelve month period ended March 31, 2009 would have been to reduce net interest and fee income by approximately \$614,000 based on our average variable-rate borrowings of approximately \$61.4 million for the twelve months then ended, excluding the effects of any changes in the value of derivatives, taxes and possible increases in the yields from our lease and loan portfolios due to the origination of new contracts at higher interest rates. The impact of a hypothetical 100 basis point, or 1.00%, increase in the market rates to which our interest-rate swap agreements are indexed would have resulted in an estimated change in fair value of approximately \$3.8 million at March 31, 2009, which would have been reflected as a reduction in the loss on derivatives and hedging activities in the consolidated statements of operations.

We manage and monitor our exposure to interest rate risk using balance sheet simulation models. Such models incorporate many of our assumptions about our business including new asset production and pricing, interest rate forecasts, overhead expense forecasts and assumed credit losses. Many of the assumptions we used in our simulation models are based on past experience and actual results could vary substantially.

RECENTLY ISSUED ACCOUNTING STANDARDS

On June 16, 2008, the FASB issued FASB Staff Position No. Emerging Issues Task Force 03-6-1, *Determining Whether Instruments Granted in Share-Based Payment Transactions Are Participating Securities* ("FSP EITF 03-6-1"), which concluded that unvested share-based payment awards that contain nonforfeitable rights to dividends or dividend equivalents (whether paid or unpaid) are participating securities and shall be included in the computation of earnings per share ("EPS") using the two-class method. FSP EITF 03-6-1 is effective for fiscal years beginning after December 15, 2008 on a retrospective basis, including interim periods within those years.

In this report for the quarterly period ended March 31, 2009, the Company has retrospectively adjusted its earnings (loss) per share data to conform with the provisions of FSP EITF 03-6-1. The adoption of FSP EITF 06-3-1 resulted in an increase of approximately 1% in the weighted average number of shares used in computing basic and diluted EPS for the three-month period ended March 31, 2008. There was no impact on the number of shares used in computing basic and diluted earnings (loss) per share for the three-month period ended March 31, 2009, as the Company was in a net loss position.

In April 2009 the FASB issued FASB Staff Position No. FAS 157-4, Determining Fair Value When the Volume and Level of Activity for the Asset or Liability Have Significantly Decreased and Identifying Transactions That Are Not Orderly ("FSP FAS 157-4"). This Staff Position provides additional guidance in determining whether a market for a financial asset is inactive and, if so, whether

transactions in that market are distressed, in order to determine whether an adjustment to quoted prices is necessary to estimate fair value in accordance with SFAS No. 157. FSP FAS 157-4 is effective for interim and annual reporting periods ending after June 15, 2009, with early adoption permitted. The adoption of FSP FAS 157-4 is not expected to have a material impact on the consolidated earnings, financial position or cash flows of the Company.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

The information appearing in the section captioned "Management's Discussion and Analysis of Financial Condition and Results of Operations – Market Interest Rate Risk and Sensitivity" under Item 2 of Part I of this Form 10-Q is incorporated herein by reference.

Item 4. Controls and Procedures

Disclosure Controls and Procedures

Our management, with the participation of our Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), evaluated the effectiveness of our disclosure controls and procedures as of the end of the period covered by this report.

Based on that evaluation, the CEO and CFO concluded that our disclosure controls and procedures as of the end of the period covered by this report are designed and operating effectively to provide reasonable assurance that the information required to be disclosed by us in reports filed under the Securities Exchange Act of 1934 is (i) recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and (ii) accumulated and communicated to our management, including the CEO and CFO, as appropriate to allow timely decisions regarding disclosure.

Changes in Internal Control over Financial Reporting

There were no changes in the Company's internal control over financial reporting that occurred during the Company's first fiscal quarter of 2009 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

PART II. Other Information

Item 1. Legal Proceedings

We are party to various legal proceedings, which include claims and litigation arising in the ordinary course of business. In the opinion of management, these actions will not have a material adverse effect on our business, financial condition, results of operations or cash flows.

Item 1A. Risk Factors

There have been no material changes in the risk factors from those disclosed in the Company's Annual Report on Form 10-K for the year ended December 31, 2008.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Information on Stock Repurchases

On November 2, 2007, the Board of Directors approved a stock repurchase plan. Under this program, the Company is authorized to repurchase up to \$15 million of its outstanding shares of common stock. This authority may be exercised from time to time and in such amounts as market conditions warrant. Any shares purchased under this plan are returned to the status of authorized but unissued shares of common stock. The repurchases may be made on the open market, in block trades or otherwise. The program may be suspended or discontinued at any time. The stock repurchases are funded using the Company's working capital.

The number of shares of common stock repurchased by the Company during the first quarter of 2009 and the average price paid per share is as follows:

| Time Period | Total Number of Shares Purchased | Average Price Paid Per Share ⁽¹⁾ | Total Number of Shares Purchased as Part of a Publicly Announced Plan or Program ⁽²⁾ | Maximum Approximate Dollar Value of Shares that May Yet be Purchased Under the Plans or Programs |
|--|--|--|--|--|
| January 1, 2009 to January 31, 2009 | 68,160 | \$3.86 | 68,160 | \$10,755,970 |
| February 1, 2009 to February 28, 2009 | 20,734 | 4.03 | 20,734 | 10,672,445 |
| March 1, 2009 to March 31, 2009 | _ | _ | - | 10,672,445 |
| Total for the quarter ended March 31, 2009 | 88,894 | 3.90 | 88,894 | 10,672,445 |

⁽¹⁾ Average price paid per share includes commissions and is rounded to the nearest two decimal places.

In addition to the repurchases disclosed above, pursuant to the Company's 2003 Equity Compensation Plan (as amended, the "2003 Plan"), participants may have shares withheld to cover income taxes. There were 5,882 shares repurchased pursuant to the 2003 Plan during the first quarter of 2009, at an average cost of \$3.90.

Item 3. Defaults Upon Senior Securities

None

Item 4. Submission of Matters to a Vote Of Security Holders

None

Item 5. Other Information

None

⁽²⁾ The stock repurchase plan was announced on November 6, 2007.

Item 6. Exhibits

| Exhibit Number | Description |
|-------------------|---|
| 10.1 | Marlin Business Services Corp. Compensation Policy for Non-Employee Independent Directors (1) |
| 31.1 | Certification of the Chief Executive Officer of Marlin Business Services Corp. required by Rule 13a-14(a) under the Securities Exchange Act of 1934, as amended. (Filed herewith) |
| 31.2 | Certification of the Chief Financial Officer of Marlin Business Services Corp. required by Rule 13a-14(a) under the Securities Exchange Act of 1934, as amended. (Filed herewith) |
| 32.1 | Certification of the Chief Executive Officer and Chief Financial Officer of Marlin Business Services Corp. required by Rule 13a·14(b) under the Securities Exchange Act of 1934, as amended. (This exhibit shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liability of that section. Further, this exhibit shall not be deemed to be incorporated by reference into any filing under the Securities Exchange Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended.) (Furnished herewith) |

⁽¹⁾ Previously filed with the Securities and Exchange Commission as an exhibit to the Registrant's Form 8-K dated April 2, 2009, and incorporated by reference herein.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

MARLIN BUSINESS SERVICES CORP.

(Registrant)

By: <u>/s/ Daniel P. Dyer</u> Chief Executive Officer

Daniel P. Dyer (Chief Executive Officer)

By: /s/ Lynne C. Wilson

Lynne C. Wilson Chief Financial Officer & Senior Vice President

(Principal Financial Officer)

Date: May 11, 2009

- 44 -

(Back To Top)

Section 2: EX-31.1 (RULE 13A-14(A) CERTIFICATION OF CHIEF EXECUTIVE OFFICER)

Exhibit 31.1

CERTIFICATION REQUIRED BY RULE 13a-14(a) OF THE SECURITIES EXCHANGE ACT OF 1934

CERTIFICATION OF CHIEF EXECUTIVE OFFICER

- I, Daniel P. Dyer, certify that:
- 1. I have reviewed this quarterly report on Form 10-Q of Marlin Business Services Corp.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial data; and

b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 11, 2009

/s/ Daniel P. Dyer

Daniel P. Dyer

Chief Executive Officer

(Back To Top)

Section 3: EX-31.2 (RULE 13A-14(A) CERTIFICATION OF CHIEF FINANCIAL OFFICER)

Exhibit 31.2

CERTIFICATION REQUIRED BY RULE 13a-14(a) OF THE SECURITIES EXCHANGE ACT OF 1934

CERTIFICATION OF CHIEF FINANCIAL OFFICER

- I, Lynne C. Wilson, certify that:
- 1. I have reviewed this quarterly report on Form 10-Q of Marlin Business Services Corp.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(f) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial data; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 11, 2009

(Back To Top)

Section 4: EX-32.1 (RULE 13A-14(A) CERTIFICATION OF CHIEF EXECUTIVE OFFICER AND CHIEF FINANCIAL OFFICER)

Exhibit 32.1

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the accompanying Quarterly Report on Form 10-Q of Marlin Business Services Corp. for the quarter ended March 31, 2009 (the "Quarterly Report"), Daniel P. Dyer, as Chief Executive Officer and Lynne C. Wilson, as Chief Financial Officer of the Company, each hereby certifies, that pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of his or her knowledge:

- (1) The Quarterly Report fully complies with the requirements of Section 13(a) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Quarterly Report fairly presents, in all material respects, the financial condition and results of operations of Marlin Business Services Corp.

Date: May 11, 2009

/s/ Daniel P. Dyer
Daniel P. Dyer
Chief Executive Officer

/s/ Lynne C. Wilson
Lynne C. Wilson
Chief Financial Officer & Senior Vice President
(Principal Financial Officer)

(Back To Top)